

Financial Summary

Results for FY2022 & Outlook for FY2023

Mitsui Chemicals, Inc.

<Remarks>

FY2022 indicates the period from April 1, 2022 to March 31, 2023.

FY2023 indicates the period from April 1, 2023 to March 31, 2024.

This summary contains forward-looking statements about the future plans, strategies, belief and performance of the Mitsui Chemicals Group as a whole and its individual consolidated companies. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Mitsui Chemicals Group and are subject to a number of risks, uncertainties and assumptions, which, without limitation, include economic trends, fluctuations in foreign currency exchange rates, fluctuations in the price of raw materials, competition in markets where the Company is active, personal consumption, market demand, the tax system and other legislation. As such, actual results may differ materially from those projected and the Mitsui Chemicals Group cannot guarantee that these forward-looking statements are accurate or will be achieved.

May 12, 2023

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Please note that this document has been translated from the original Japanese into English for the convenience of our stakeholders. The information was originally provided in Japanese. If there is any discrepancy, the Japanese language version is the official document and is available on our Japanese language website.



1. Results for FY2022

(April 1, 2022 – March 31, 2023)

1) Trends of Key Market Indicators



		FY2022 YoY		FY2023 Outlook YoY	
Life & Healthcare	Ophthalmic lens materials market	Firm demand		Firm demand to continue	
Solutions	Agrochemicals market	Firm demand		Firm demand to continue	
	Automotive production (Global) *		+9%		+3%
Mobility Solutions	Japan North America China ASEAN Europe	Recovered globally (except for Europe); varying degrees of recovery across regions	44441	Global recovery expected (excluding China)	*****
ICT	Semiconductor market	Weaker demand	*	Weaker demand to continue in 1H Gradual recovery expected in 2H	*
Solutions	Smartphone market	Weaker demand	Weaker demand		=
	Market conditions				
Basic & Green	Phenol Bisphenol A Acetone	Phenol, bisphenol A and acetone remained at low level due to continued easing of supply-demand balance	* * *		
Materials	TDI	Low level	⇒	Continued easing of supply-demand balance	⇒
	MDI		=	Market conditions expected to be stable	=
	Cracker operating rates	Low	-	Expected to recover in 2H	

^{*} Estimated from data by external information services

2) Major Investment Projects, etc.



	Major Investment projects	Date	Capacity	FY21	FY22	FY23	FY24~
	Orthopedic surgery sector: Japan MDM Business and Capital Alliance	January.'22	-				
Life &	Acquisition of agrochemicals business	January.'22	-				
Healthcare	Acquisition of ophthalmic lens processing equipment maker	November.'22	-				
Solutions	Establishment of JV for nonwovens businesses @Japan	October.'23					
	Capacity expansion of MR™ High Refractive Index Ophthalmic Lens Material@Japan	October.'23	-				
Mobility Solutions	Establishment of new TAFMER™ plant@Singapore	FY24	120KT				
	Establishment of new production facility for EUV pellicle@Japan	April.'21	-				
ICT	Capacity expansion of cyclic olefin copolymers APEL™ @Japan	June.'22	+50%				
Solutions	Acquisition of pellicle business	July.'23	-				
	Capacity expansion of ICROS™ Tape@Taiwan	October.'23	3.8MMm ²				
	Honshu Chemical Industry Co.: consolidated subsidiary	From Oct.'21	-				
Basic &	Capacity expansion of MDI, Kumho Mitsui Chemicals @Korea	July.'24	200Kt				
Green Materials	New plant for high-performance PP@Japan	November.'24	200Kt				
Materials	Investment in Apeiron Bioenergy to increase procurement of biomass raw materials	June.'22					
New business /New products	Establishment of CVC fund	July.'22	-				

	Shutdown of PTA Production @Japa	August.'23	400Kt	Shutdown	
Restructuring	Share transfer of phenols subsidiary@Singapore	March.'23		Share transfer	
	Optimization of TDI production capacity @Japan	July.'25	120Kt→50Kt		Optimization

Commercial operation launched in FY22
Investment decision made in FY22

3-1) Consolidated Financial Highlights



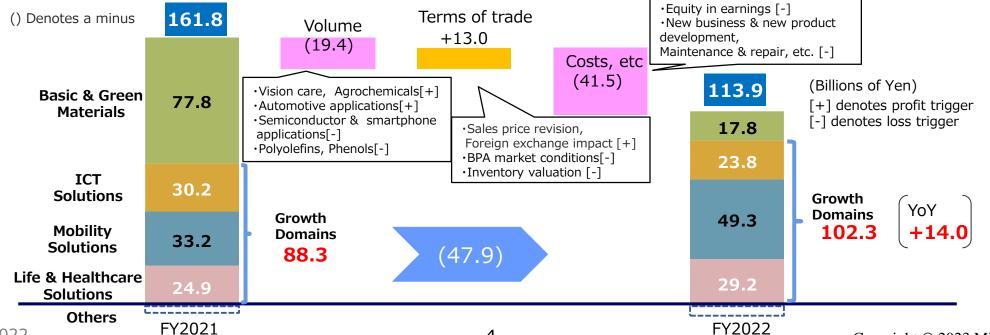
(Billions of Yen) () Denotes a minus

Items	FY2021	FY2022	Increase (Decrease)	%
Sales revenue	1,612.7	1,879.5	266.8	17%
Operating income before special items	161.8	113.9	(47.9)	(30%)
(inc. Equity in earnings)	25.8	22.2	(3.6)	(14%)
Non-recurring items	(14.5)	15.1	29.6	-
Operating income	147.3	129.0	(18.3)	(12%)
Financial incomes/expenses	(6.0)	(11.7)	(5.7)	-
Income before taxes	141.3	117.3	(24.0)	(17%)
Net income attributable to owners of the parent	110.0	82.9	(27.1)	(25%)
Exchange rate (Yen/US\$) Domestic standard naphtha price (Yen/KL)	112 56,600	135 76,600	23 20,000	

3-2) Consolidated Financial Highlights (Operating Income before Special Items)



Factors	Comments	Profit/loss trigger
Volume	 Sales remained firm in vision care materials and agrochemicals. Automotive applications recovered despite continued impact of global parts shortage. Semiconductor applications decreased due to sluggish demand in semiconductor and smartphone markets. Polyolefins and phenols decreased due to weaker demand. 	[+] [+] [-] [-]
Terms of trade	 Improvement in terms of trade driven by sales price revision and foreign exchange impact. Overseas market conditions for bisphenol A weakened due to easing of supply-demand balance. Inventory valuation gains (including time-lag effects of sales price formula) shrank due to decline in raw material prices from FY22 2Q. 	[+] [-] [-]
Costs, etc.	•Increase in costs driven by higher maintenance and repair expenses due to rise in construction-related material costs, and by investment of resources in new business and new product development and other initiatives.	[-]



4) Sales Revenue and Operating Income before Special Items by Business Segment MITSUI CHEMICALS, INC. (compared with FY2021 results)

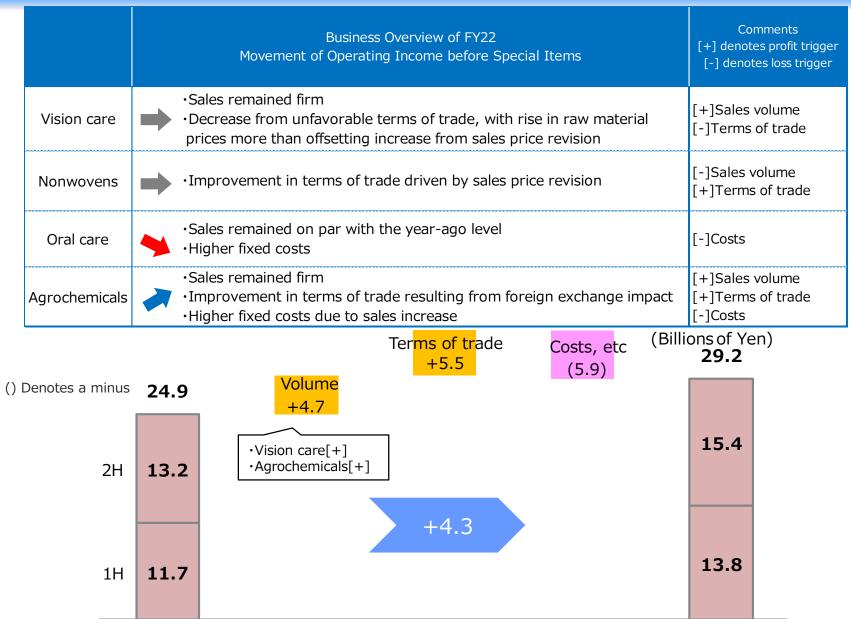
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Sogment	Sales revenue			Operating	Operating income before special items			Breakdown		
Segment	FY2021	FY2022	Incr. (Decr.)	FY2021	FY2022	Incr. (Decr.)	Volume	Terms of trade	Costs	
Life & Healthcare Solutions	225.2	258.2	33.0	24.9	29.2	4.3	4.7	5.5	(5.9)	
Mobility Solutions	432.7	521.6	88.9	33.2	49.3	16.1	2.3	26.0	(12.2)	
ICT Solutions	207.1	235.7	28.6	30.2	23.8	(6.4)	(9.0)	8.0	(5.4)	
Basic & Green Materials	737.1	849.0	111.9	77.8	17.8	(60.0)	(17.4)	(26.5)	(16.1)	
Others	10.6	15.0	4.4	(4.3)	(6.2)	(1.9)	-	-	(1.9)	
Total	1,612.7	1,879.5	266.8	161.8	113.9	(47.9)	(19.4)	13.0	(41.5)	
Growth Domains*	865.0	1,015.5	150.5	88.3	102.3	14.0				

^{*}Life & Healthcare, Mobility and ICT

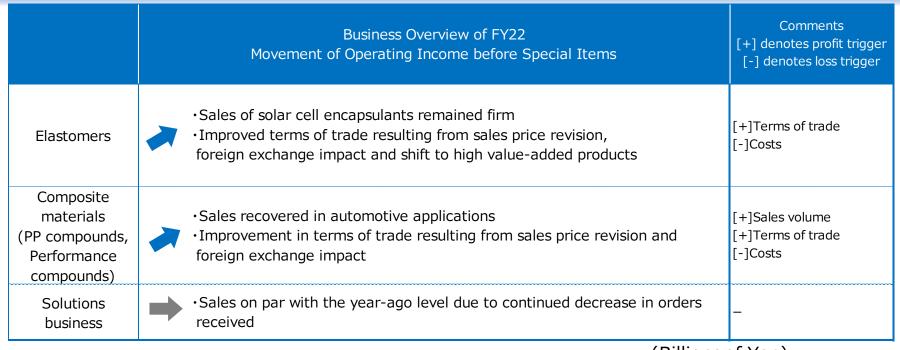
(Billions of Yen)

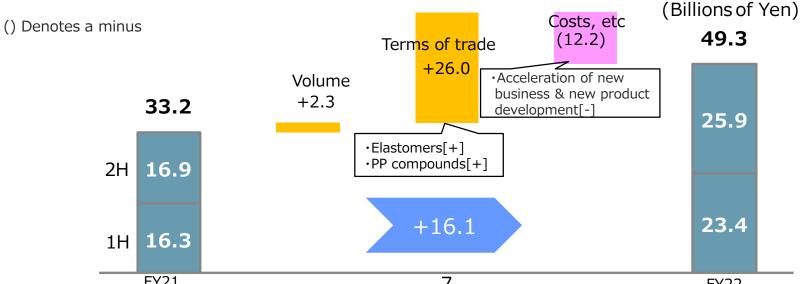
5-1) Life & Healthcare Solutions: Operating Income before Special Items and Business Overview



1. Results for FY2022 FY21 6 FY22

5-2) Mobility Solutions: Operating Income before Special Items and Business Overview



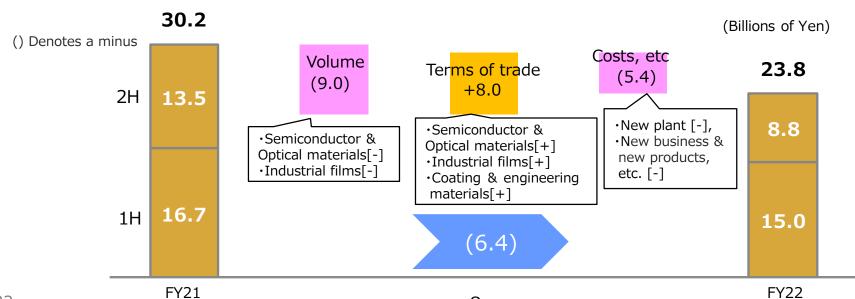


1. Results for FY2022 FY21 7 FY22

5-3) ICT Solutions: Operating Income before Special Items and Business Overview

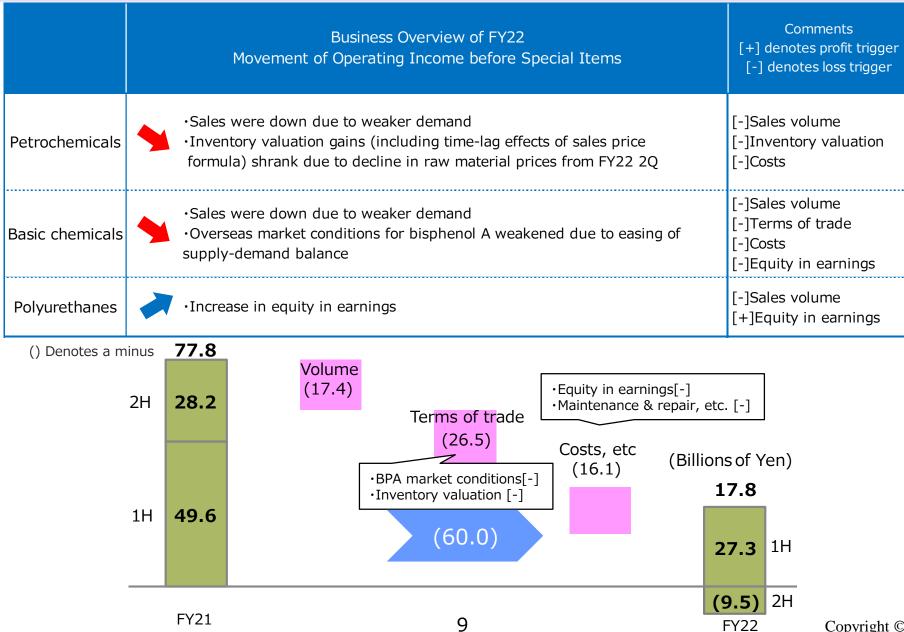


	Business Overview of FY22 Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Semiconductor & Optical materials	 Sales were down, with sluggish demand in semiconductor and smartphone markets more than offsetting firm sales of EUV pellicles Improvement in terms of trade resulting from foreign exchange impact Higher fixed costs due to operation of new plant (APEL™) 	[-]Sales volume [+]Terms of trade [-]Costs
Industrial films	Sales were down due to sluggish semiconductor demand Improvement in terms of trade resulting from foreign exchange impact	[-]Sales volume [+]Terms of trade



1. Results for FY2022 FY21 8

5-4) Basic & Green Materials: Operating Income before Special Items and Business Overview



FY21 1. Results for FY2022

6) Non-recurring Items



(Billions of Yen)

() Denotes a minus

Items	FY2021	FY2022	Incr. (Decr.)
Loss (gain) on sales and disposal of non-current assets	(1.4)	(2.0)	(0.6)
Impairment loss	(16.2)	(7.5)	8.7
Others	3.1	24.6	21.5
Non-recurring items total	(14.5)	15.1	29.6

7) Consolidated Statement of Financial Position



(Billions of Yen)

() Denotes a minus

() Deficies a filling							
Items	End of Mar. 2022	End of Mar.2023	Incr. (Decr.)	Items	End of Mar. 2022	End of Mar.2023	Incr. (Decr.)
Current assets	1,033.5	1,094.3	60.8	Liabilities	1,127.9	1,184.9	57.0
Cash and cash equivalents	181.2	186.3	5.1	Operating payables	174.8	164.3	(10.5)
Operating receivables	370.4	352.2	(18.2)	Interest-bearing liabilities	715.1	794.7	79.6
Inventories	369.0	441.9	72.9	Other liabilities	238.0	225.9	(12.1)
Other current assets	112.9	113.9	1.0				
Non-current assets	901.5	973.9	72.4	Equity	807.1	883.3	76.2
Property, plant and equipment & right-of-use assets	553.6	600.9	47.3	Equity attributable to owners of the parent	712.7	786.8	74.1
Goodwill and Intangible assets	63.3	67.5	4.2	Non-controlling interests	94.4	96.5	2.1
Other non-current assets	284.6	305.5	20.9				
Total	1,935.0	2,068.2	133.2	Total	1,935.0	2,068.2	133.2

8) Consolidated Statement of Cash Flow



(Billions of Yen) () Denotes a minus

Items	FY2021	FY2022	Incr. (Decr.)
I . Cash flows from operating activities (a)	92.6	101.2	8.6
II. Cash flows from investing activities (b)	(205.2)	(106.3)	98.9
Free cash flows (a)+(b)	(112.6)	(5.1)	107.5
Ⅲ. Cash flows from financing activities	89.2	2.5	(86.7)
IV. Others	8.6	7.7	(0.9)
Net incr.(decr.) in cash and cash equivalents	(14.8)	5.1	19.9



2. Outlook for FY2023 (April 1, 2023 – March 31, 2024)

Mitsui Chemicals, Inc. has changed its business segment structure effective April 1, 2022. Results for FY2021 and prior years based on the new business segments are reference figures which have been prepared for the purpose of comparison with figures for FY2022 and onward.

1-1) Highlights of Consolidated Financial Outlook

Domestic standard naphtha price (Yen/KL)



(Billions of Yen)

Items	FY2022	FY2023 Outlook	Incr.(Decr.)		
		Outlook	Full Year	%	
Sales revenue	1,879.5	1,900.0	20.5	1%	
Operating income before special items	113.9	150.0	36.1	32%	
Non-recurring items	15.1	(5.0)	(20.1)	_	
Operating income	129.0	145.0	16.0	12%	
Financial income/expenses	(11.7)	(5.0)	6.7	1	
Income before taxes	117.3	140.0	22.7	19%	
Net income attributable to owners of the parent	82.9	100.0	17.1	21%	
Exchange rate (Yen/US\$)	135	135	0		

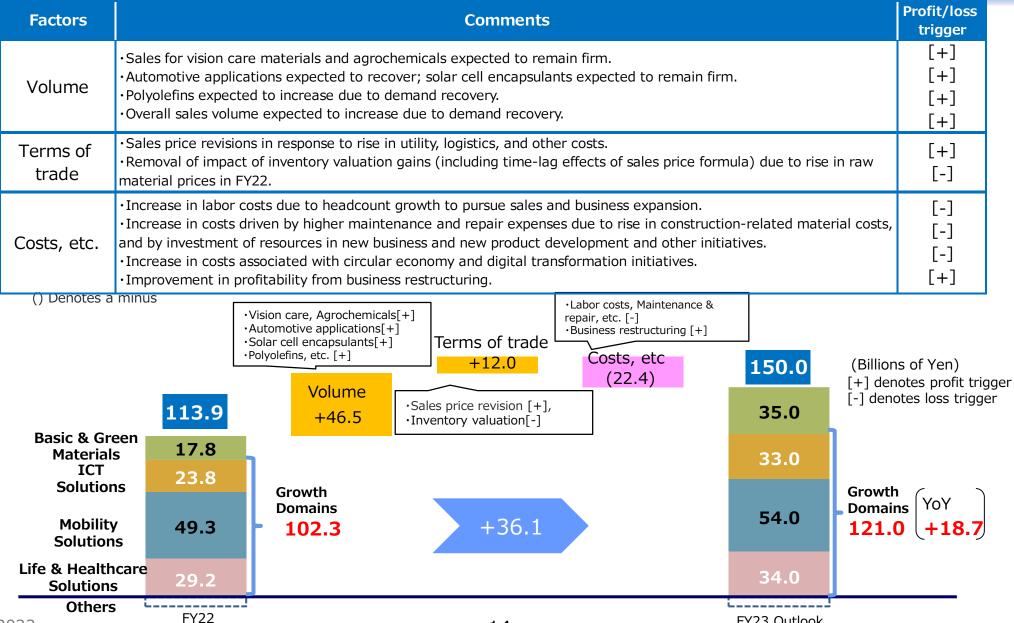
76,600

72,000

(4,600)



1-2) Highlights of Consolidated Financial Outlook (Operating Income before Special Items)



2. Outlook for FY2023 FY22 14 FY23 Outlook Copyright © 2023 Mi

2) Sales Revenue and Operating Income before Special Items of Outlook by Business Segment (compared with FY2022)

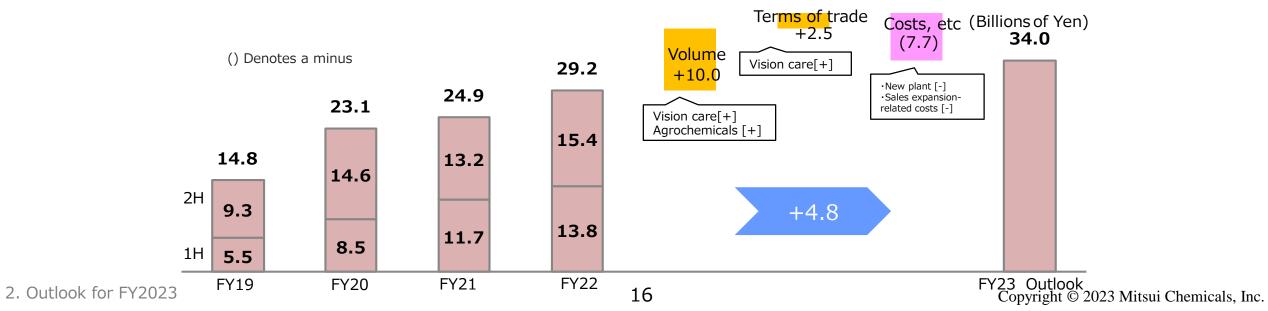
(Billions of Yen) () Denotes a minus

		Sales revenue		Operating ir	ncome before s	Breakdown			
Segment	FY2022 (a)	FY2023 Outlook (b)	Incr.(Decr.) (b)-(a)	FY2022 (c)	FY2023 Outlook (d)	Incr.(Decr.) (d)-(c)	Volume	Terms of trade	Costs
Life & Healthcare Solutions	258.2	284.0	25.8	29.2	34.0	4.8	10.0	2.5	(7.7)
Mobility Solutions	521.6	558.0	36.4	49.3	54.0	4.7	18.0	(4.0)	(9.3)
ICT Solutions	235.7	271.0	35.3	23.8	33.0	9.2	10.0	4.5	(5.3)
Basic & Green Materials	849.0	770.0	(79.0)	17.8	35.0	17.2	8.5	9.0	(0.3)
Others	15.0	17.0	2.0	(6.2)	(6.0)	0.2	-	-	0.2
Total	1,879.5	1,900.0	20.5	113.9	150.0	36.1	46.5	12.0	(22.4)
Growth Domains *	1,015.5	1,113.0	97.5	102.3	121.0	18.7			

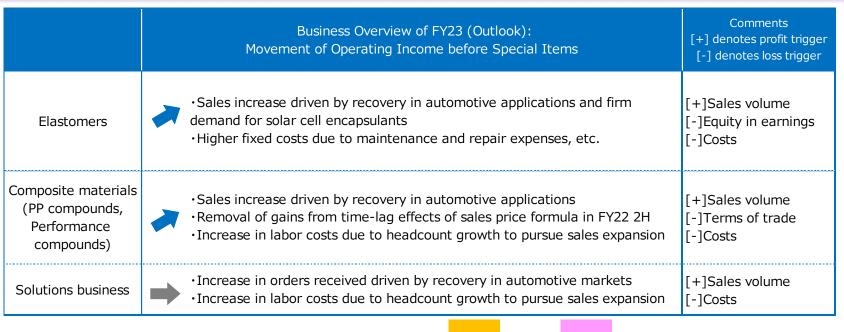
^{*}Life & Healthcare, Mobility and ICT

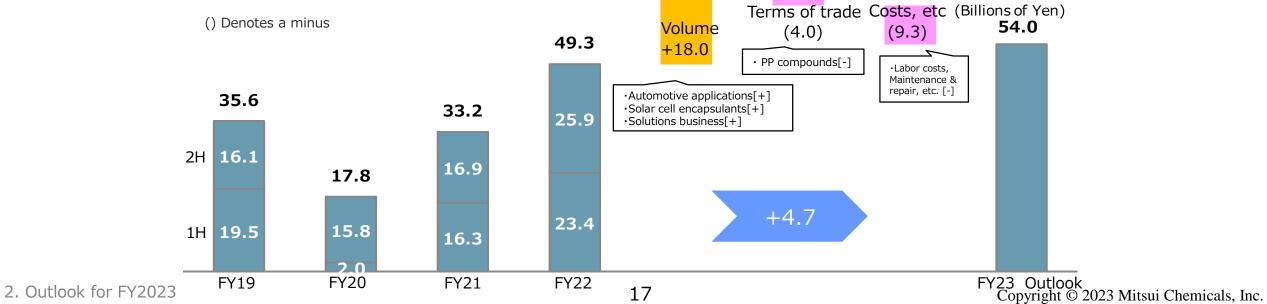
3-1) Life & Healthcare Solutions: Operating Income before Special Items and Business Overview

	Business Overview of FY23 (Outlook): Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Vision care	 Sales staying firm Improvement in terms of trade driven by sales price revisions in FY22 Higher fixed costs due to operation of new plant (MR™) 	[+]Sales volume [+]Terms of trade [-]Costs
Nonwovens	·Sales increase expected from establishment of joint venture	[+]Sales volume
Oral care	•Sales staying firm •Increase in labor costs due to headcount growth to pursue sales expansion	[+]Sales volume [-]Costs
Agrochemicals	 Sales staying firm Increase in registration maintenance fees and research expenses such as laboratory costs, driven by sales growth 	[+]Sales volume [-]Costs



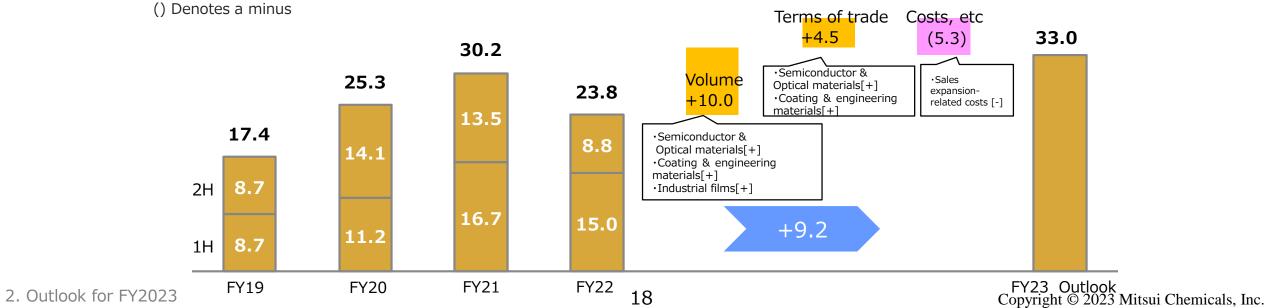
3-2) Mobility Solutions: Operating Income before Special Items and Business Overview





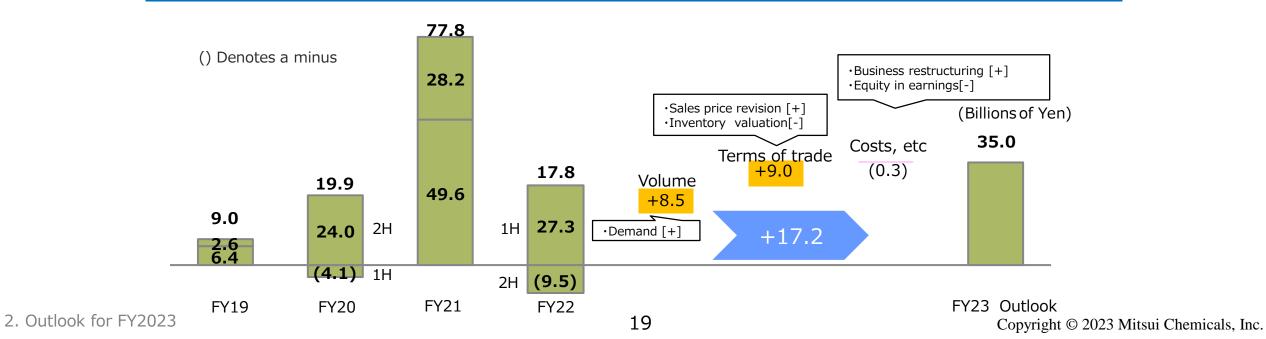


	Business Overview of FY23 (Outlook): Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Semiconductor & Optical materials	 EUV pellicle sales expected to remain firm; sales increase from acquisition of pellicle business Improvement in terms of trade through development of higher value-added applications of products Increase in development expenses and other costs for sales expansion 	[+]Sales volume [+]Terms of trade [-]Costs
Coating & engineering materials	Sales growth of high value-added products Increase in development expenses and other costs for sales expansion	[+]Sales volume [+]Terms of trade [-]Costs
Industrial films	•Sales increase expected, with semiconductor market projected to recover in FY23 2H	[+]Sales volume



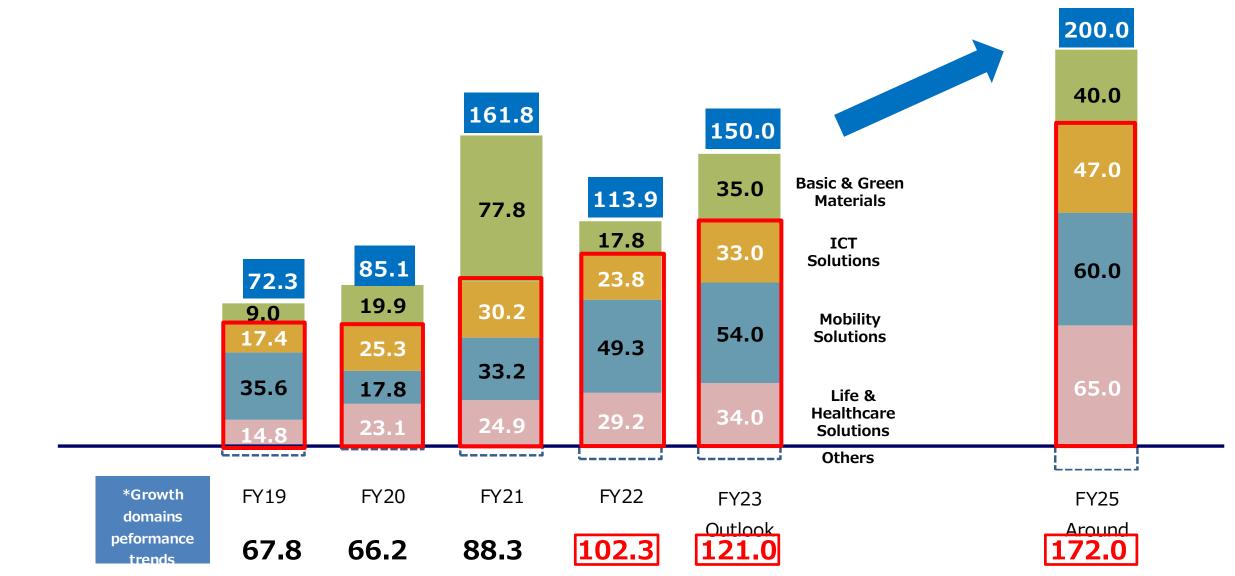
3-4) Basic & Green Materials: Operating Income before Special Items and Business Overview

	Business Overview of FY23 (Outlook): Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Petrochemicals	 Sales volume expected to increase due to demand recovery Improvement in terms of trade driven by sales price revisions Removal of impact of inventory valuation gains (including time-lag effects of sales price formula) due to rise in raw material prices in FY22 	[+]Sales volume [+]Terms of trade [-]Inventory valuation
Basic chemicals	 Sales volume expected to increase due to demand recovery Improvement in terms of trade driven by sales price revisions Improvement in profitability from business restructuring 	[+]Sales volume [+]Terms of trade
Polyurethanes	 Sales volume expected to increase due to demand recovery Decrease in equity in earnings 	[+]Sales volume [-]Equity in earnings



4) Performance Trends by Business Segment

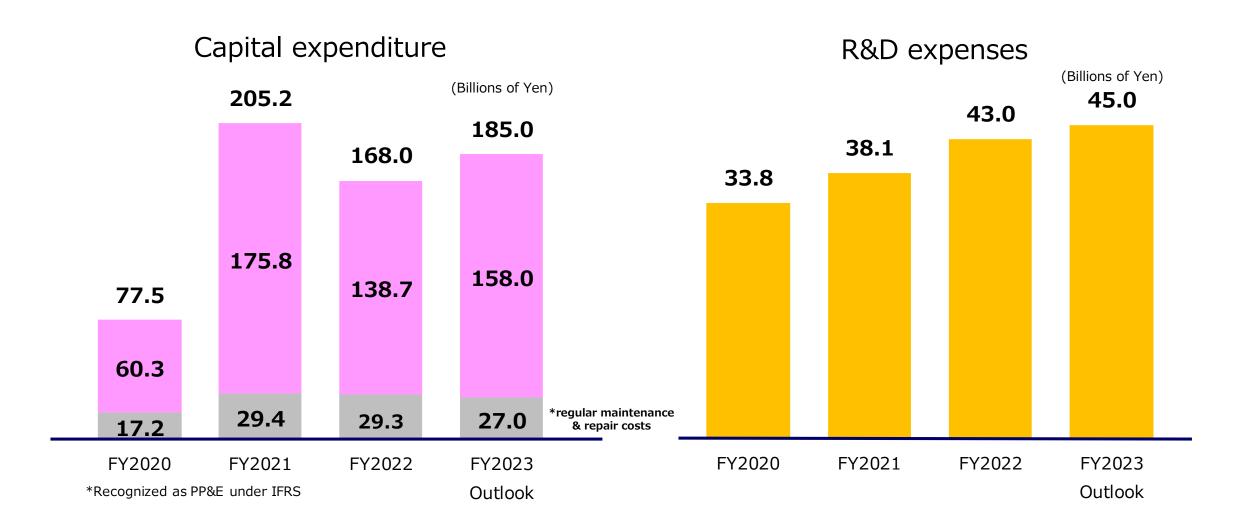




*Life & Healthcare, Mobility and ICT

5) Allocation of Resources





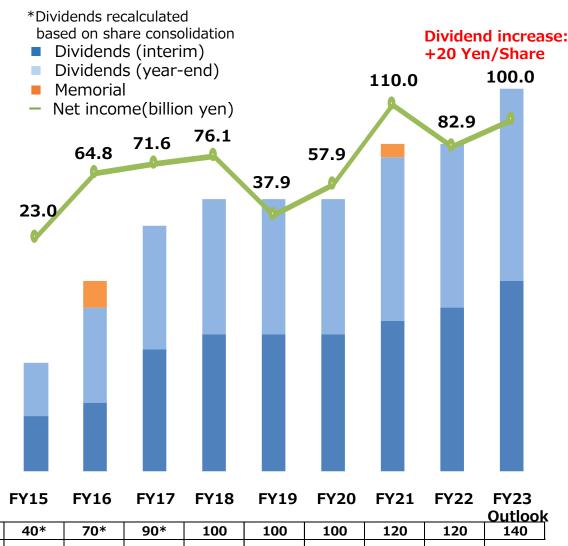
6) Shareholder returns



FY23 Dividend Outlook

Interim Yearend Full Year 70 + 70 = 140Yen/Share Yen/Share Yen/Share

- ✓ Target dividends on equity:3.0% or more
- ✓ Stable and continuous dividend
- √ Flexible acquisition of treasury stock
- ✓ Target total return ratio: 30% or more



								<u>Outlook</u>
40*	70*	90*	100	100	100	120	120	140
_	_	5	10	10	_	10	10	
2.0	3.4	3.7	3.7	3.6	3.4	3.5	3.1	
35	22	32	39	77	34	30	40	
	2.0	 2.0 3.4	- - 2.0 3.4 3.7	- - 5 10 2.0 3.4 3.7 3.7	- - 5 10 10 2.0 3.4 3.7 3.7 3.6	- - 5 10 10 - 2.0 3.4 3.7 3.7 3.6 3.4	- - 5 10 10 - 10 2.0 3.4 3.7 3.7 3.6 3.4 3.5	- - 5 10 10 - 10 10 2.0 3.4 3.7 3.7 3.6 3.4 3.5 3.1

7) Consolidated Statement of Cash Flow (Outlook)



(Billions of Yen)

Items	FY2022	FY2023 Outlook	Incr.(Decr.)
I. Cash flows from operating activities (a)	101.2	153.0	51.8
II. Cash flows from investing activities (b)	(106.3)	(138.0)	(31.7)
Free cash flows (a)+(b)	(5.1)	15.0	20.1
■. Cash flows from financing activities	2.5	(23.0)	(25.5)
IV. Others	7.7	0.0	(7.7)
Net incr.(decr.) in cash and cash equivalents	5.1	(8.0)	(13.1)



3. Appendix

- 1) Trends in Product Prices
- 2) Sales Revenue Increase/Decrease (Year on Year) by Business Segment
- 3) Sales Revenue and Operating Income before Special Items by Business Segment (by Quarter)
- 4) Outline of Business Segments
- 5) Data Highlights

1) Trends in Product Prices



(Naphtha prices are Domestic Standard Naphtha Price)

(PE, PP, PH, BPA(Japan): Change in Prices and Raw Materials Prices in Japan / BPA(China), PTA, TDI: Chinese Market Price)

(ACP): Asian contract price

Year		2020			20)21			2022 2023			2023
Month	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.
Naphtha (Yen/KL)	24,900	30,200	31,300	38,800	47,700	53,500	60,700	64,600	86,100	81,400	72,500	66,500
PE (Yen/KG)	about (30)			about +20		about +10	about +30	about +30	about +15	about (10)	about (15)	about (10)
PP (Yen/KG)	about (30)			about +20		about +10	about +30	about +30	about +15	about (10)	about (15)	about (10)
PH (Formula Price) (Yen/KG)												
BZ(ACP) (US\$/T)	\$360	\$440	\$490	\$720	\$930	\$1,030	\$970	\$1,030	\$1,230	\$1,120	\$880	\$930
BPA(Japan) (Yen/KG)	(15) From Jun.				+60 From Apr.	+35 From Sep.		+20 From Mar.	+32 From Apr. +38 From Jun.		(14) From Dec.	(17) From Mar.
				ne	gotiation ba	sed on BZ p	rice and BP	A market pr	ice	•		
BPA(China) (US\$/T)	\$1,210	\$1,290	\$1,990	\$2,630	\$3,230	\$3,320	\$2,480	\$2,340	\$2,060	\$1,580	\$1,450	\$1,300
PTA (US\$/T)	\$420	\$440	\$450	\$600	\$660	\$710	\$700	\$830	\$950	\$840	\$760	\$780
PX(ACP) (US\$/T)	\$500	\$550	\$560	\$770	\$860	\$920	\$890	\$1,090	\$1,260	\$1,090	\$980	\$1,030
TDI (US\$/T)	\$1,330	\$1,580	\$2,330	\$2,150	\$2,040	\$1,900	\$2,200	\$2,610	\$2,770	\$2,320	\$2,410	\$2,430







() Denotes a minus

Volume +16.5 billion yen

- Firm sales of vision care materials and agrochemicals.

Prices +16.5 billion yen

- Increase from sales price revision in line with rise in raw material prices, and foreign exchange impact.

Volume +11.8 billion yen

Sales recovered in automotive applications; sales of solar cell encapsulants were firm.

> Prices +77.1 billion yen

- Increase from sales price revision in line with rise in raw material prices, foreign exchange impact, etc.

2-2) Sales Revenue Increase/Decrease (Year on Year) by Business Segment





() Denotes a minus

- Volume (15.7) billion yen
- Sales of semiconductor applications decreased.
- Prices +44.3 billion yen
- Increase from sales price revision in line with rise in raw material prices, and foreign exchange impact.

- Volume (53.5) billion yen
- Sales of polyolefins and phenols decreased.
- Prices +165.4 billion yen
- Increase from sales price revision in line with rise in raw material prices.

3) Sales Revenue and Operating Income before Special Items by Business Segment (by Quarter)

(Billions of Yen) () Denotes a minus

Segment	Sales revenue										
		FY2	021			FY:	2022				
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar			
Life & Healthcare Solutions	52.3	50.5	56.1	66.3	58.7	63.4	64.7	71.4			
Mobility Solutions	100.9	98.5	112.0	121.3	120.6	134.8	135.4	130.8			
ICT Solutions	50.6	51.1	53.6	51.8	59.2	59.0	61.4	56.1			
Basic & Green Materials	163.3	171.2	197.1	205.5	234.3	214.0	212.2	188.5			
Others	3.5	1.6	2.8	2.7	3.3	3.8	4.1	3.8			
Total	370.6	372.9	421.6	447.6	476.1	475.0	477.8	450.6			

Segment	Operating income before special items									
		FY2	021		FY2022					
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar		
Life & Healthcare Solutions	6.4	5.3	6.6	6.6	6.2	7.6	7.8	7.6		
Mobility Solutions	9.6	6.7	7.7	9.2	9.5	13.9	15.5	10.4		
ICT Solutions	9.2	7.5	8.5	5.0	9.2	5.8	8.0	0.8		
Basic & Green Materials	27.0	22.6	17.9	10.3	20.8	6.5	2.5	(12.0)		
Others	(0.3)	0.3	(0.7)	(3.6)	(1.1)	(0.8)	(1.1)	(3.2)		
Total	51.9	42.4	40.0	27.5	44.6	33.0	32.7	3.6		

^{*}Segment-by-segment breakdown figures for FY2021 operating income before special items based on the new business segment structure introduced on April 1, 2022 have been revised from the previous figures announced on May 13, 2022.

4) Outline of Business Segments



Segment

Businesses

Main Products

Life & Healthcare Solutions

Vision Care Materials,
Personal Care Materials,
Nonwovens, Oral Care,
Agrochemicals and Medical
Business Development

Mobility Solutions

Elastomers, Composite Materials and Mobility Solutions TAFMER™, Mitsui EPT™, LUCANT™,

PP compounds,

Performance compounds (ADMER™, MILASTOMER™, ARLEN™)



EKYOWA

ICT Solutions Semiconductor & Optical
Materials,
Coating & Engineering
Materials, Performance Films
& Sheets and ICT Materials

Mitsui PELLICLE™ (ArF, KrF, EUV), APEL™, TPX™,
Semiconductor gas,
High-performance food packaging materials (sealants, adhesives,
coating agents, eco-friendly packaging),
Industrial films (ICROS™ Tape, SP-PET™),
Packaging films (T.U.X™)

Basic & Green Materials Phenols, PTA&PET,
Industrial Chemicals,
Sustainable Feedstocks,
Polyolefins, Licensing,
Polyurethanes and Green
Sustainable Chemicals

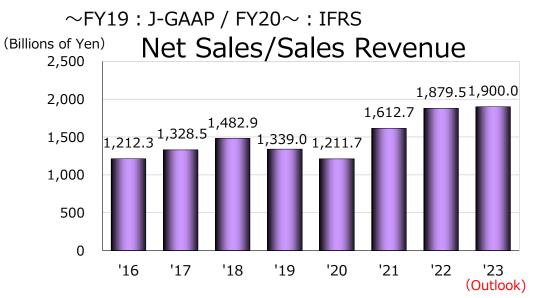
Phenol, Bisphenol A, Acetone, PTA, PET, EO, Hydroquinone, Ammonia, Exhaust gas reduction agent (AdBlue™*), Polyolefins, TDI, MDI

*AdBlue is a trademark of the VDA (Verband der Automobilindustrie).

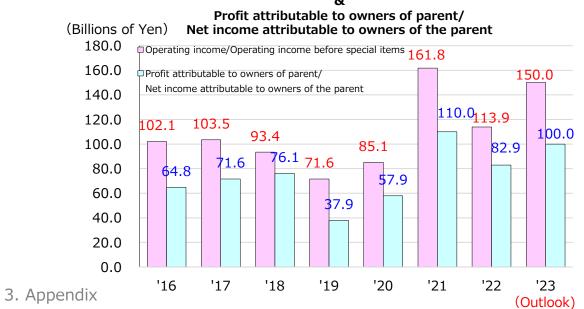
5-1) Data Highlights

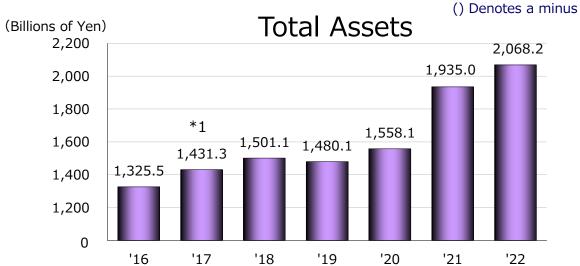


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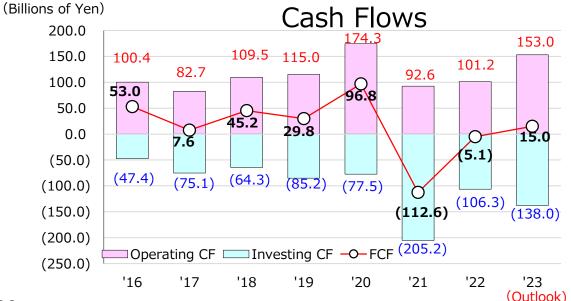


Operating income/Operating income before special items



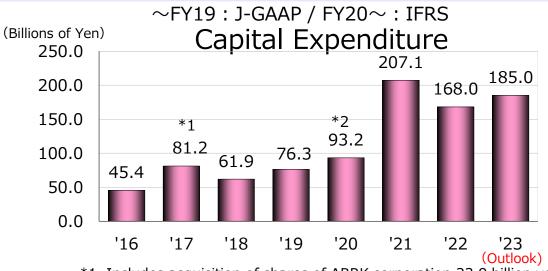


*1.Consolidated balance sheet as of FY2017 is restated to reflect changes in presentation from including an impact of "Partial Amendments to Accounting Standard for Tax Effect Accounting".

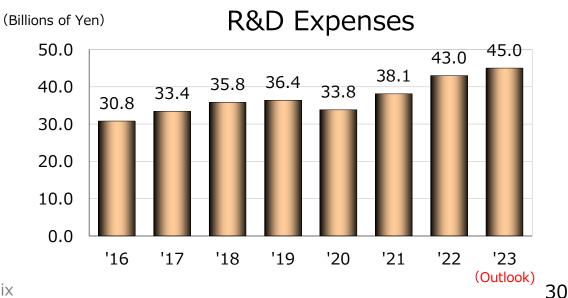


5-2) Data Highlights

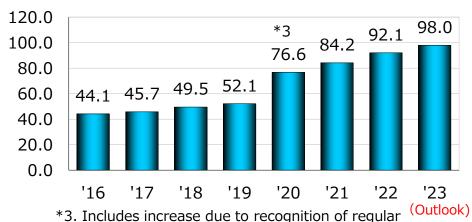




- *1. Includes acquisition of shares of ARRK corporation 23.9 billion yen
- *2. Includes increase due to recognition of regular maintenance and repair costs etc. under IFRS

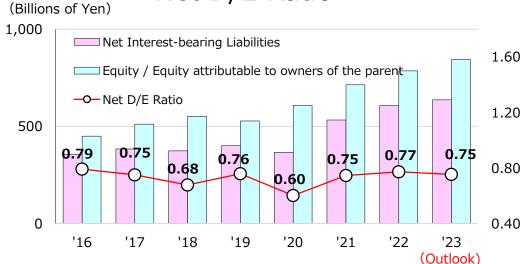


(Billions of Yen) Depreciation & Amortization



*3. Includes increase due to recognition of regular maintenance and repair costs etc. under IFRS

Net D/E Ratio



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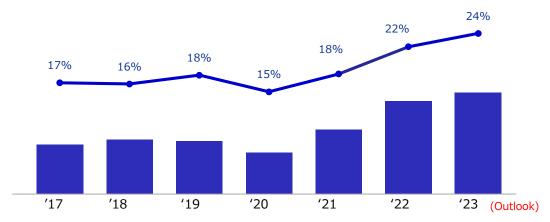
5-3) Data Highlights



Sales revenue and sales revenue ratios of Blue Value™ products



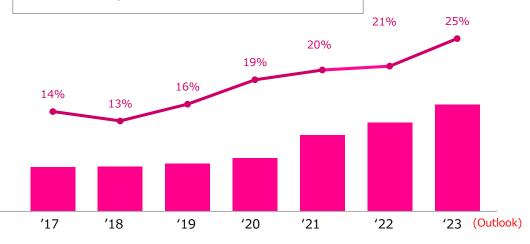
Blue Value™ products sales revenue ratio: % Blue Value™ products sales revenue : ■



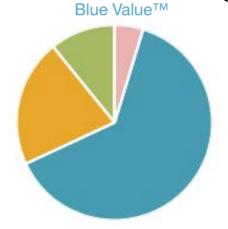
Sales revenue and sales revenue ratios of Rose Value™ products

QOL improvements - Rose Value™

Rose Value™ products sales revenue ratio: % Rose Value™ products sales revenue : ■



Sales revenue composition by business segment of Blue Value™ and Rose Value™ products (FY2022)

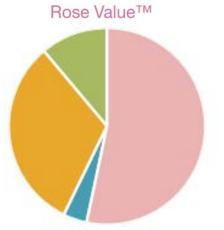


Life & Healthcare Solutions

Mobility Solutions

ICT Solutions

Basic & Green Materials



5-4) Data Highlights



Sales revenue and sales revenue ratios of Blue Value™ and Rose Value™ products in each segment





Chemistry for Sustainable World



Challenge Diversity One Team