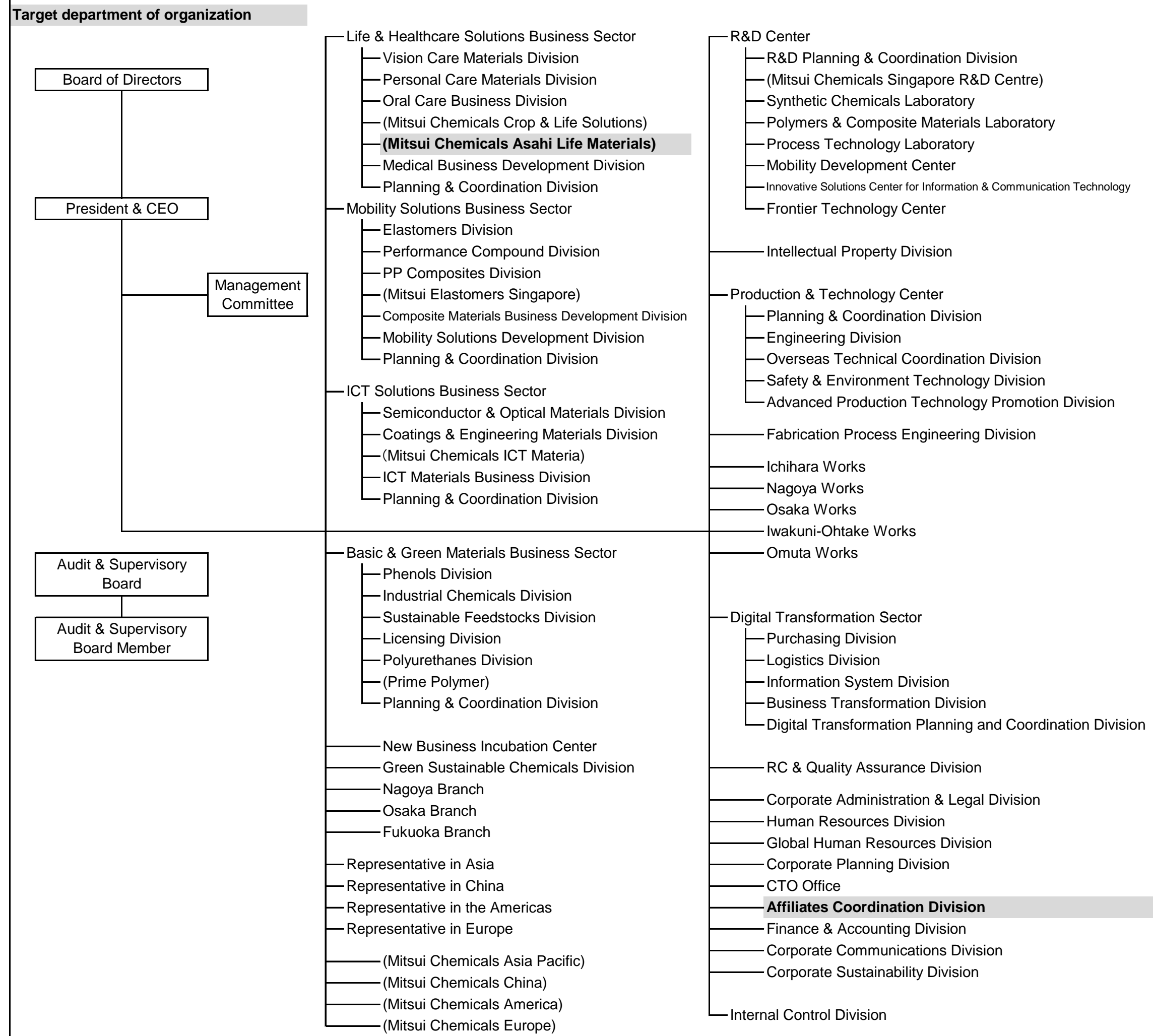


**The organization chart of Mitsui Chemicals, Inc. (before the reorganization, until March 31, 2025)**



**The organization chart of Mitsui Chemicals, Inc. (after the reorganization, as of April 1, 2025)**

