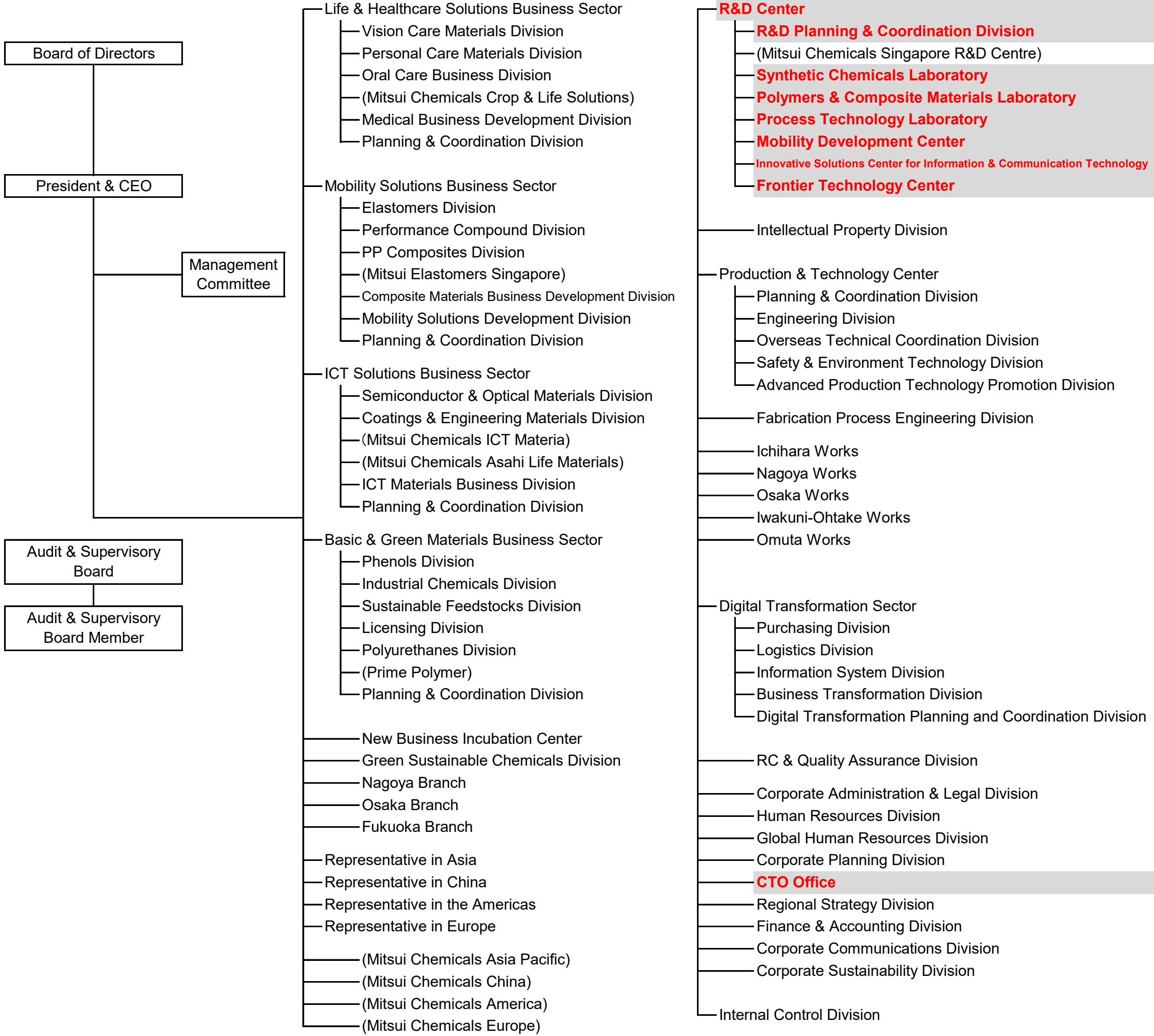


The organization chart of Mitsui Chemicals, Inc. (before the reorganization, until September 30, 2025)

Target department of organization



The organization chart of Mitsui Chemicals, Inc. (after the reorganization, as of October 1, 2025)

Target department of organization

