

September 30, 2025 Mitsui Chemicals, Inc.

Notice for Release of Mitsui Chemicals Report 2025

Mitsui Chemicals, Inc. (Tokyo: 4183; President & CEO: HASHIMOTO Osamu; "the company") has released its annual report *Mitsui Chemicals Report 2025* ("the Report"). The company produces this annual report each year as a communication tool to facilitate substantive dialogue with stakeholders including institutional investors.

Mitsui Chemicals Group ("the Group") aims to become a high-growth, high-profitability global specialty company in specialty chemicals domains, while striving to establish its Basic & Green Materials ("B&GM") business a strong basic and green materials company supporting Japanese industry. To achieve this vision, the Group accelerates business portfolio transformation with nothing off-limits, such as initiating a policy on the split-off of B&GM business.

The Report was prepared under the theme of "the strong will to achieve a global specialty company". It also provides an in-depth explanation of the path the Group is taking to improve its corporate value from the perspective of "integration of financial and non-financial performance".



Please visit the following web page.

https://jp.mitsuichemicals.com/en/ir/library/ar/index.htm

The front cover of the Report

Top3 Takeaways from the Report

- 1 Improving capital efficiency through business portfolio transformation
 - ·CEO's strong commitment to achieve a global specialty company
 - ·CFO's strong will to improve capital efficiency and enhance corporate value
 - ·CSO's strong belief in driving business transformation with nothing off-limits
- 2 Competitive advantages that support high growth
 - •We organize the competitive advantages of the Group into three key drivers: "World-leading technological and R&D capabilities", "Market-leading product strength" and "Global expansion capabilities"
- 3 Improving management quality through strengthened governance
 - ·Initiatives aimed at bridging the perception gap with stakeholders

<New initiatives>

- •The English edition of the Report is released simultaneously with the Japanese edition from the perspective of fair disclosure.
- •The scope of calculations for Scope 3 has been expanded to include major consolidated subsidiaries, in request from many stakeholders.

Mitsui Chemicals has also released "Mitsui Chemicals Group ESG REPORT 2025" ("ESG Report") that aims to provide a comprehensive overview of non-financial information, such as the policies and organizational structures behind our sustainability initiatives, our environmental and social activities, and related data, simultaneously with the Report.

https://jp.mitsuichemicals.com/en/sustainability/index.htm

*The English edition of ESG Report will be released around late October.

■For inquiries relating to this release, please contact;

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