

Financial Summary

Results for 1st Half of FY2025 & Outlook for FY2025

Mitsui Chemicals, Inc.

<Remarks>

FY2025 indicates the period from April 1, 2025 to March 31, 2026.

This summary contains forward-looking statements about the future plans, strategies, belief and performance of the Mitsui Chemicals Group as a whole and its individual consolidated companies. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Mitsui Chemicals Group and are subject to a number of risks, uncertainties and assumptions, which, without limitation, include economic trends, fluctuations in foreign currency exchange rates, fluctuations in the price of raw materials, competition in markets where the Company is active, personal consumption, market demand, the tax system and other legislation. As such, actual results may differ materially from those projected and the Mitsui Chemicals Group cannot guarantee that these forward-looking statements are accurate or will be achieved.

November 11, 2025

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Please note that this document has been translated from the original Japanese into English for the convenience of our stakeholders. The information was originally provided in Japanese. If there is any discrepancy, the Japanese language version is the official document and is available on our Japanese language website.



1. Executive Summary

1) Executive Summary: 1H FY2025 Earnings Announcement



- > Sales in the specialty chemicals domains have been firm, leading to solid progress in operating income before special items.
- > As a result of **steady progress in business restructuring**, we recorded impairment losses in connection with the phenols business joint venture in China and losses on related business in the specialty chemicals domains.
- ➤ The impact of U.S. trade policies: We expect a negative annual impact of approximately 4.0 billion yen, as Mobility Solutions saw slowdown in automotive production in North America, among other factors. However, the impact is expected to be smaller than our initial estimate of approximately 8.0 billion yen for the year.
- ➤ The impact of suspension of production at Omuta Works manufacturing facilities: In 1H, there was a negative impact of approximately 2.0 to 2.5 billion yen, mainly in Life & Healthcare Solutions. From 2H onward, we will ramp up production to minimize the impact.
- > Stock split: We will conduct a two-for-one stock split of our company's common shares, with the aim of further expanding our investor base.

(Billions of Yen)

Items

FY2025.1H

FY2025

Outlook

Operating income before special items

44.5

110.0

() Denotes a minus

Comments

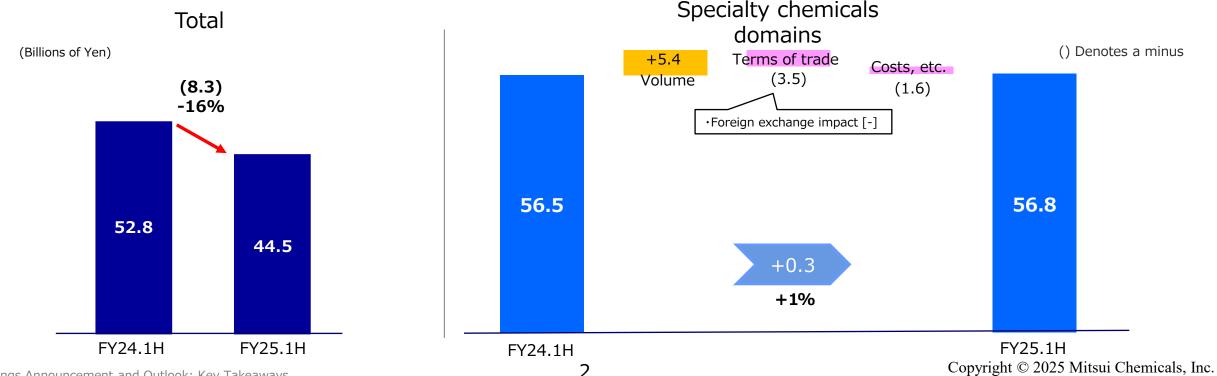
		Oddiook	
Operating income before special items	44.5	110.0	
(of which Specialty chemicals domains)	56.8	124.0	Sales have been firm, leading to solid progress
(of which Basic & Green Materials)	(10.5)	(7.0)	Inventory valuation losses (including time-lag effects of sales price formula) due to decline in raw material prices, major regular maintenance at Ichihara Works
Non-recurring items	(16.6)	(15.0)	Business restructuring: Phenols business joint venture in China, Kulzer, ARRK
Net income attributable to owners of the parent	7.8	55.0	

2) Executive Summary: 1H FY2025 Financial Results (Operating Income before Special Items)



- Entire Group: Operating income before special items decreased to 44.5 billion yen in 1H FY2025, down 8.3 billion yen (-16%) YoY, primarily due to inventory valuation losses (including time-lag effects of sales price formula) from lower naphtha prices as well as major regular maintenance at Ichihara Works in Basic & Green Materials, which more than offset the positive contribution from sales volume growth in the specialty chemicals domains.
- Specialty chemicals domains: Operating income before special items rose to 56.8 billion yen, up 0.3 billion yen (+1%) YoY, due to generally firm sales volumes, despite losses from yen appreciation.

Operating income before special items (Total and by business domain)

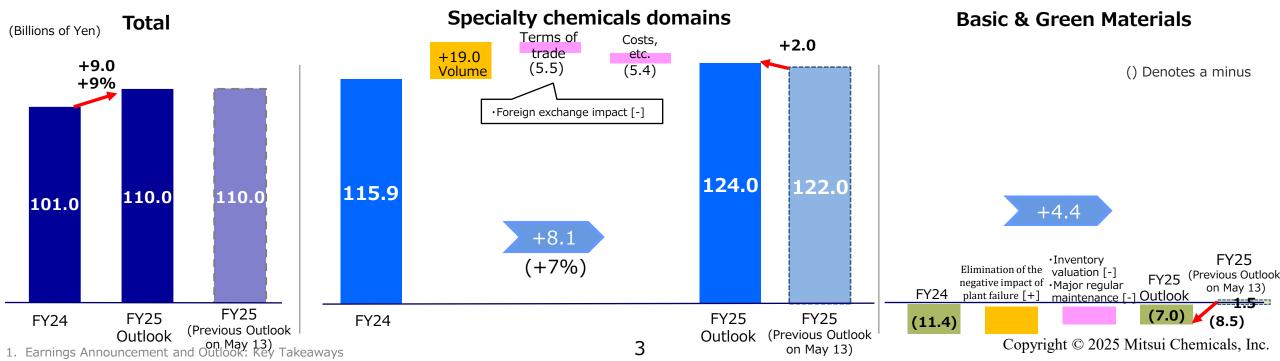


3) Executive Summary: FY2025 Financial Outlook (Operating Income before Special Items)



- Entire Group: Operating income before special items is expected to be 110.0 billion yen in FY2025—an increase of 9.0 billion yen (+9%) YoY—which remains unchanged from our previous outlook announced on May 13.
 - Specialty chemicals domains: Operating income before special items is expected to be 124.0 billion yen, or an increase of 8.1 billion yen (+7%) YoY. We expect sales expansion in each segment—driven by firm sales in Life & Healthcare Solutions mainly in vision care and agrochemicals, the progress in expanding our products into multiple applications in Mobility Solutions, and demand growth in the cutting-edge semiconductor market and overall recovery in semiconductor markets in ICT Solutions—will more than offset anticipated losses from yen appreciation.
 - Basic & Green Materials: We anticipate an operating loss before special items of 7.0 billion yen, an improvement of 4.4 billion yen from the prior year. We expect the benefits from business restructuring and the elimination of the negative impact of the Osaka ethylene plant failure will more than offset inventory valuation losses (including time-lag effects of sales price formula) from lower naphtha prices, major regular maintenance at Ichihara Works, and low facility operating rates.
- > Changes from the May 13 outlook: The profit forecast for the specialty chemicals domains is revised upward by 2.0 billion yen, driven mainly by steady sales in line with our expectations and improvement in terms of trade from foreign exchange impact. The profit forecast for Basic & Green Materials is revised downward by 8.5 billion yen, due partly to low facility operating rates and deteriorating market conditions.

Operating income before special items (Total and by business domain)







Purpose of the stock split

The stock split is intended to expand our company's investor base with a more affordable environment for investors by lowering the investment unit price of our company's shares.

Method of the stock split

We will conduct a two-for-one stock split of our company's common shares with December 31, 2025 as the record date.

Number of shares to be increased by the stock split

Total number of issued shares before the stock split: 200,843,815 shares
Total number of issued shares after the stock split: 401,687,630 shares

Schedule of the stock split

Public notice date of the record date (scheduled) : December 16, 2025

Record date : December 31, 2025

• Effective date : January 1, 2026

**For more information, please refer to the timely disclosure document we published today (November 11, 2025) .



2. Results for 1st Half of FY2025 (April 1, 2025 – September 30, 2025)

In accordance with the organizational reform implemented on April 1, 2025, we have revised the segment to which Mitsui Chemicals Asahi Life Materials Co., Ltd. belong from Life & Healthcare Solutions to ICT Solutions as well as that of certain other affiliates from Mobility Solutions to ICT Solutions. Additionally, the segments for FY2024 are disclosed based on the reportable segment classifications after the revisions.



			FY2025		FY2025 Outlo	ok
		1H 2H Outlook		1H→ 2H	(changes from pro outlook on May	evious
Life & Healthcare	Ophthalmic lens materials market	Firm demand	Firm demand expected	→	Unchanged	→
Solutions	Agrochemicals market	Firm demand; inventory level adjustments seen in some regions	Firm demand expected; inventory level adjustments seen in some regions	→	Unchanged	⇒
	Automotive production (Global) *			→		
Mobility Solutions	Japan North America China ASEAN Europe	No significant change in global production volume, despite impact of U.S. trade policies	No significant change in global production volume expected, despite impact of U.S. trade policies	+ + + +	No significant change in global production volume expected, despite impact of U.S. trade policies	+ + + +
ICT	Semiconductor market	Demand on a gradual recovery trend	Demand expected to be on a gradual recovery trend	\Rightarrow	Unchanged	→
Solutions	Smartphone market	Demand on par with year-ago level	Demand expected to remain on par with year-ago level	→	Unchanged	→
Basic & Green Cracker operating rates Materials		Low (major regular maintenance: June - August)		⇒	Low operation rate	*

^{*} Estimated from data by external information services

2) Major Investment Projects, etc.



	Major Investment projects	Date	Capacity	FY23	FY24	FY25	FY26~
Life &	Capacity expansion of MR™ High Refractive Index Ophthalmic Lens Material@Japan	January.'24	-				
Healthcare	Capacity expansion of MR™ High Refractive Index Ophthalmic Lens Material@Japan (Announced on January 15, 2025)	1H FY28	-				
Solutions	DNA Chip Research Inc.: wholly owned subsidiary	FY25.1Q	-				
Mobility	Establishment of new TAFMER™ plant@Singapore	2H FY25	120KT				
Solutions	New plant for high-performance PP@Japan	2H FY25	200KT				
	Capacity expansion of ICROS™ Tape@Taiwan	June.'24	3.8MMm ²				
	Splitting of Mitsui Chemicals Tohcello and transfer of a portion of its shares	April.'24	-				
ICT	Capacity expansion of Polyurethane Dispersions (PUD) @Japan	June.'25	+100%				
Solutions	Capacity expansion of special isocyanate XDI @Japan	September.'25	+20%				
	Production facilities for CNT pellicles for use in next-gen EUV lithography @Japan	December.'25	5,000 sheets				
	Investment to strengthen materials development in semiconductor & assembly solutions	March.'25	-				
B&GM	Capacity expansion of MDI, Kumho Mitsui Chemicals @Korea	September.'24	200KT				
New business /New products	Establishment of second CVC fund(321Catalyst™)	May.'25	-				

	Shutdown of PTA Production @Japan	August.'23	400KT	Shutdown	
	Shutdown of PET Production @Japan	October.'24	145KT	Shutdown	
	Optimization of TDI production capacity @Japan	July.'25	120KT→50KT	Optimizat	ion
	Shutdown of Phenol Plant at Ichihara Works @Japan	October.'25	190KT	Shu	ıtdown
Restructuring	Transfer of Equity Interest of PH business joint venture@China	October.'25	-	Transfer of Equity I	nterest
Restructuring	Integration of domestic Polyolefins business	FY26			Optimization
	Joint deliberations on consolidation of Chiba ethylene complexes to optimize production	FY27	-		Optimization
	Share transfer of Mobility Solutions segment subsidiary @Japan (Industrial materials)	April.'25	-	Share transfer	
	Share transfer of ICT Solutions segment subsidiary @Japan	September.'24		Share transfer	
	Shutdown of nitrogen trifluoride (NF3) Production @Japan	March.'26	-		Shutdown

Commercial operation launched in FY25

Investment decision made in FY25

3-1) Consolidated Financial Highlights



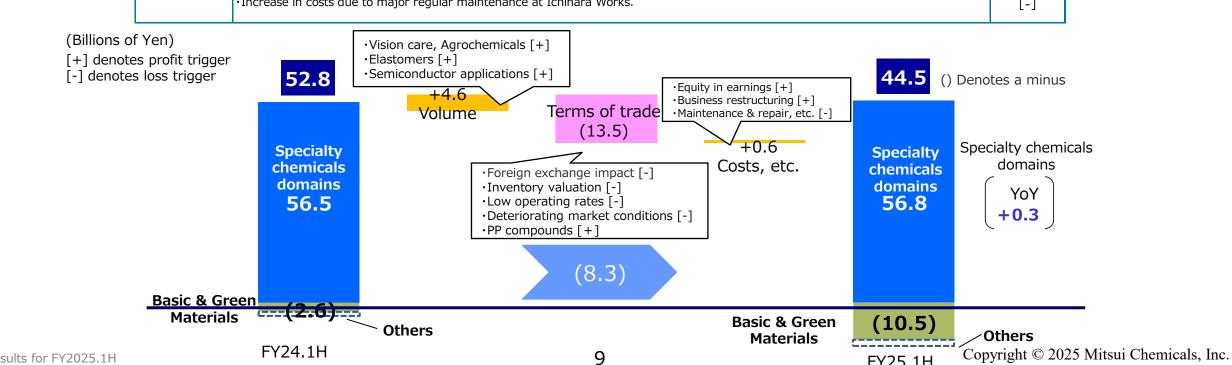
(Billions of Yen) () Denotes a minus

Items	FY2024 1H	FY2025 1H	Increase (Decrease)	%
Sales revenue	890.4	813.6	(76.8)	(9%)
Operating income before special items	52.8	44.5	(8.3)	(16%)
(inc. Equity in earnings)	7.5	8.9	1.4	19%
Non-recurring items	(6.8)	(16.6)	(9.8)	-
Operating income	46.0	27.9	(18.1)	(39%)
Financial incomes/expenses	(5.2)	(1.7)	3.5	-
Income before taxes	40.8	26.2	(14.6)	(36%)
Net income attributable to owners of the parent	22.2	7.8	(14.4)	(65%)
Exchange rate (Yen/US\$) Domestic standard naphtha price (Yen/KL)	153 77,950	146 64,750	(7) (13,200)	

3-2) Consolidated Financial Highlights (Operating Income before Special Items)



Factors	Comments	Profit/loss trigger
Volume	 Vision care materials increased due to firm demand. Agrochemicals increased due to firm demand mainly in the domestic market. Elastomers increased due to expansion of products into multiple applications in growth markets. Semiconductor applications increased due to demand growth in the cutting-edge semiconductor market and overall recovery in semiconductor markets. 	[+] [+] [+]
Terms of trade	 Deterioration in terms of trade resulting from foreign exchange impact. Inventory valuation losses (including time-lag effects of sales price formula) due to decline in raw material prices. Decreased energy efficiency due to low operating rates of crackers and derivatives. Temporary improvement in terms of trade in PP compounds, driven by sales price revision. 	[-] [-] [+]
Costs, etc.	 Improvement in equity in earnings. Improvement in profitability from business restructuring. Increase in costs due to major regular maintenance at Ichihara Works. 	[+] [+] [-]



9 2. Results for FY2025.1H FY25.1H 4) Sales Revenue and Operating Income before Special Items by Business Segment MITSUI CHEMICALS, INC. (compared with corresponding period of FY2024 results)

(Billians of Van)

(Billions of Yen)				Operating income before special items () Denotes a minus Breakdown					
Segment	FY2024 1H	Sales revenue FY2025 1H	Incr. (Decr.)	FY2024 1H	FY2025 1H	Incr. (Decr.)	Volume	Breakdown Terms of trade	Costs
Life & Healthcare Solutions	115.5	115.3	(0.2)	15.3	13.0	(2.3)	0.7	(1.4)	(1.6)
Mobility Solutions	276.8	258.2	(18.6)	28.4	26.0	(2.4)	0.4	(2.6)	(0.2)
ICT Solutions	139.8	137.0	(2.8)	12.8	17.8	5.0	4.3	0.5	0.2
Specialty chemicals domains	532.1	510.5	(21.6)	56.5	56.8	0.3	5.4	(3.5)	(1.6)
Basic & Green Materials	351.0	295.6	(55.4)	(2.6)	(10.5)	(7.9)	(0.8)	(10.0)	2.9
Others	7.3	7.5	0.2	(1.1)	(1.8)	(0.7)	-	-	(0.7)
Total	890.4	813.6	(76.8)	52.8	44.5	(8.3)	4.6	(13.5)	0.6

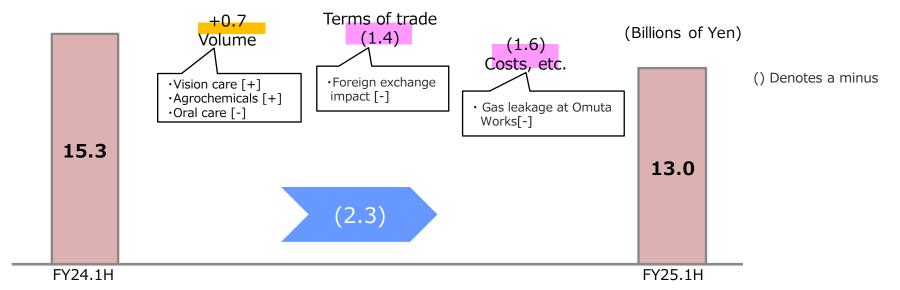
Copyright © 2025 Mitsui Chemicals, Inc. 10 2. Results for FY2025.1H

5-1) Life & Healthcare Solutions: Operating Income before Special Items and



Business	Overview	(compared with corresponding period of FY2024 results)	

	Business Overview of FY25.1H Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Vision care	·Sales volume was up, driven by firm demand	[+]Sales volume [-]Costs, etc
Oral care	 Sales volume was down due to movements to adjust inventory levels Steady progress in business restructuring 	[-]Sales volume [+]Restructuring
Agrochemicals	 Sales remained firm mainly in the domestic market, despite inventory level adjustments continuing in some regions Deterioration in terms of trade driven by foreign exchange impact 	[+]Sales volume [-]Foreign exchange impact



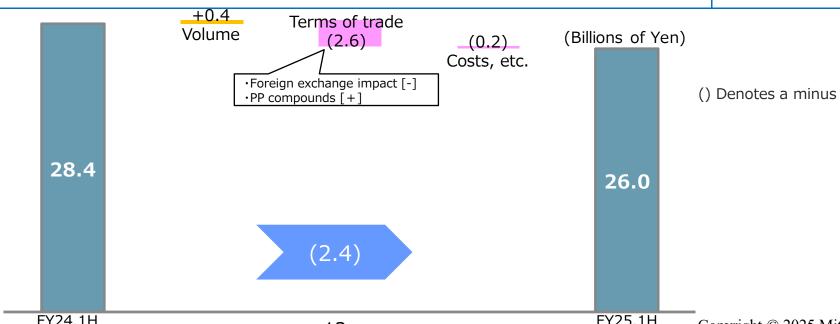
2. Results for FY2025.1H Copyright © 2025 Mitsui Chemicals, Inc.

5-2) Mobility Solutions: Operating Income before Special Items and



Business Overview (compared with corresponding period of FY2024 results)

	Business Overview of FY25.1H Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Elastomers	•Sales volume increased driven by expansion of products into multiple applications in growth markets •Deterioration in terms of trade driven by foreign exchange impact	[+]Sales Volume [-]Foreign exchange impact
Composite materials (PP compounds, Performance compounds)	 Temporary improvement in terms of trade resulting from sales price revision reflecting raw material price fluctuations Deterioration in terms of trade resulting from foreign exchange impact Negative impact of U.S. trade policies 	[+]Terms of trade [-]Foreign exchange impact [-]U.S. trade policy impact
Solutions business	•Steady progress in business restructuring	_

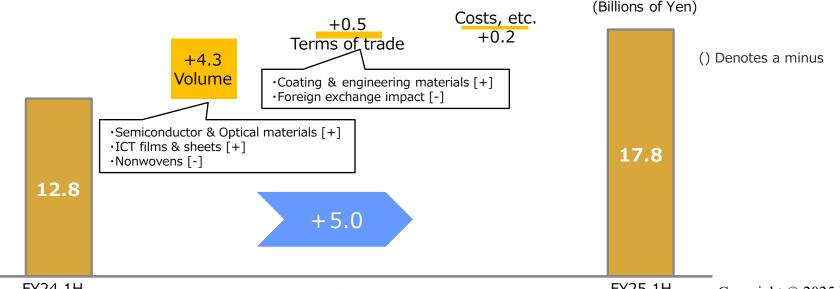


2. Results for FY2025.1H FY24.1H Copyright © 2025 Mitsui Chemicals, Inc.

5-3) ICT Solutions: Operating Income before Special Items and Business Overview MITSUI CHEMICALS, INC.

(compared with corresponding period of FY2024 results)

		Business Overview of FY25.1H Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Semiconductor & Optical materials		 Sales volume was up due to demand growth in the cutting-edge semiconductor market and overall recovery in semiconductor markets Deterioration in terms of trade driven by foreign exchange impact 	[+]Sales volume [-]Foreign exchange impact
Coating & engineering materials	⇒	 Improvement in terms of trade due to fluctuations in raw material prices Deterioration in terms of trade driven by foreign exchange impact Higher fixed costs due to operation of new plant (capacity expansion of PUD, special isocyanate) 	[+]Terms of trade [-]Foreign exchange impact [-]Costs
ICT films & sheets		 Sales volume was up due to demand growth in the cutting-edge semiconductor market and overall recovery in semiconductor markets Deterioration in terms of trade driven by foreign exchange impact 	[+]Sale volume [-]Foreign exchange impact [-]Costs
Nonwovens	⇒	Sales volume of hygiene materials was down Steady progress in business restructuring (Rillians of V.)	[-]Sales volume [+]Restructuring

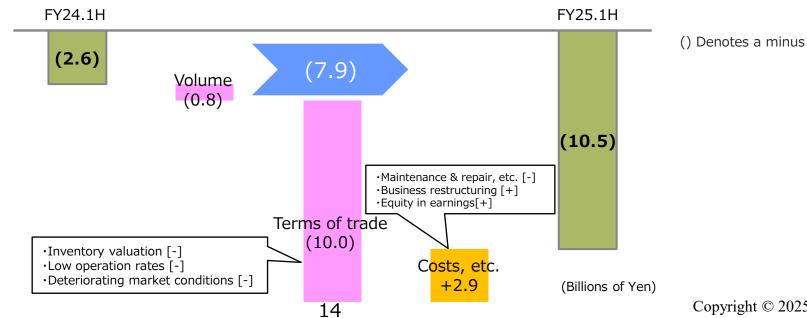


2. Results for FY2025.1H FY24.1H Copyright © 2025 Mitsui Chemicals, Inc.

5-4) Basic & Green Materials: Operating Income before Special Items and Business Overview (compared with corresponding period of FY2024 results)



	Business Overview of FY25.1H Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Petrochemicals	 Elimination of the negative impact of the Osaka ethylene plant failure that occurred in FY24 Decreased energy efficiency due to low operating rates Inventory valuation losses (including time-lag effects of sales price formula) due to decline in raw material prices Increase in costs driven by major regular maintenance at Ichihara Works 	[+]Elimination of plant failure impact [-]Terms of trade [-]Inventory valuation [-]Costs
Basic chemicals	 Inventory valuation losses (including time-lag effects of sales price formula) due to decline in raw material prices Improvement in profitability from business restructuring 	[-]Inventory valuation [+]Restructuring
Polyurethanes	•Increase in equity in earnings •Improvement in profitability from business restructuring	[+]Equity in earnings [+]Restructuring



2. Results for FY2025.1H

6) Non-recurring Items

Non-recurring items total



() Denotes a minus

(Billions of Yen)

FY2024 FY2025 Incr. **Items** Comments 1H 1H (Decr.) 25.1H (5.6)(12.5)(6.9)Impairment loss Transfer of Equity Interest of PH business joint venture@China* -12.4 25.1H (2.2)Loss on related business Business restructuring: Kulzer, ARRK Others (1.2)(1.9)(0.7)

(9.8)

(16.6)

(6.8)

^{*}Full-year FY2025: The total impact is projected to be approximately (8.0) billion yen, as we anticipate a realized gain of approximately 4.5 billion yen in 2H FY2025 from foreign currency translation adjustment related to the transfer of equity interest.

7) Consolidated Statement of Financial Position



(Billions of Yen) () Denotes a minus

(Dillions of Terr)					() 50.	loces a minus	
Items	End of Mar.2025	End of Sep.2025	Incr. (Decr.)	Items	End of Mar.2025	End of Sep.2025	Incr. (Decr.)
Current assets	1,041.2	941.7	(99.5)	Liabilities	1,183.4	1,123.6	(59.8)
Cash and cash equivalents	170.6	168.9	(1.7)	Operating payables	157.8	139.2	(18.6)
Operating receivables	349.5	287.2	(62.3)	Interest-bearing liabilities	791.7	750.5	(41.2)
Inventories	442.8	424.4	(18.4)	Other liabilities	233.9	233.9	0.0
Other current assets	78.3	61.2	(17.1)				
Non-current assets	1,112.8	1,158.5	45.7	Equity	970.6	976.6	6.0
Property, plant and equipment & right-of-use assets	669.2	702.6	33.4	Equity attributable to owners of the parent	848.3	854.4	6.1
Goodwill and Intangible assets	87.3	96.4	9.1	Non-controlling interests	122.3	122.2	(0.1)
Other non-current assets	356.3	359.5	3.2				
Total	2,154.0	2,100.2	(53.8)	Total	2,154.0	2,100.2	(53.8)

Total assets were 2,100.2 billion yen, down 53.8 billion yen compared to the end of March 2025, mainly as a result of fluctuations in raw material prices, reductions in accounts receivable and inventories associated with a major regular maintenance at Ichihara Works, and measures to make the phenols business in China asset-light.

8) Consolidated Statement of Cash Flows



(Billions of Yen) () Denotes a minus

	Items	FY2024 1H	FY2025 1H	Incr. (Decr.)
Ι.	Cash flows from operating activities (a)	118.0	127.2	9.2
	(of which Working capital)	24.8	64.5	39.7
Ι.	Cash flows from investing activities (b)	(48.3)	(57.6)	(9.3)
_	(of which cash inflows from divestments, etc.)	11.5	9.7	(1.8)
	Free cash flows (a)+(b)	69.7	69.6	(0.1)
ш.	Cash flows from financing activities	(104.5)	(72.8)	31.7
IV.	Others (Effect of exchange rate change on cash and cash equivalents)	(4.5)	1.5	6.0
Ne	t incr.(decr.) in cash and cash equivalents	(39.3)	(1.7)	37.6

- •Cash flows from operating activities: Increased to 127.2 billion yen, or by 9.2 billion yen YoY, largely due to improvements in working capital
- •Cash flows from investing activities: Totaled (57.6) billion yen, reflecting continued active investments which exceeded cash inflows from divestment of businesses driven by business portfolio transformation, etc.



3. Outlook for FY2025 (April 1, 2025 – March 31, 2026)

In accordance with the organizational reform implemented on April 1, 2025, we have revised the segment to which Mitsui Chemicals Asahi Life Materials Co., Ltd. belong from Life & Healthcare Solutions to ICT Solutions as well as that of certain other affiliates from Mobility Solutions to ICT Solutions. Additionally, the segments for FY2024 are disclosed based on the reportable segment classifications after the revisions.

1-1) Highlights of Consolidated Financial Outlook



(Billions of Yen)							()	Denotes a minus
Items	FY2	024	FY2025 Outlook			Incr.(E	FY2025 Previous Outlook (on May 13)	
	1st Half	Full Year	1st Half	Full Year		Full Year	%	Full Year
Sales revenue	890.4	1,809.2	813.6	1,700.0		(109.2)	(6%)	1,770.0
Operating income before special items	52.8	101.0	44.5	110.0		9.0	9%	110.0
Non-recurring items	(6.8)	(22.7)	(16.6)	(15.0)		7.7	_	(12.0)
Operating income	46.0	78.3	27.9	95.0		16.7	21%	98.0
Financial incomes/expenses	(5.2)	(6.7)	(1.7)	(7.0)		(0.3)	_	(8.0)
Income before taxes	40.8	71.6	26.2	88.0		16.4	23%	90.0
Net income attributable to owners of the parent	22.2	32.2	7.8	55.0		22.8	71%	55.0
Exchange rate (Yen/US\$) Domestic standard naphtha price (Yen/KL)	153 77,950	153 75,600	146 64,750	147 64,900		(6) (10,700)		140 65,000
Dividend (pre-stock split basis)(Yen/Share) *The "Year-end" column shows the total annual div	Interim 75	Year-end 150	Interim 75	Year-end*		Incr.(Decr.)		Year-end 150

^{*}The "Year-end" column shows the total annual dividend (sum of interim and year-end dividends) on a pre-stock split basis. For the year-end dividend for FY2025, the amount before considering the stock split is 75.0 yen/share (total annual dividend 150.0 yen/share). After the two-for-one stock split, the year-end dividend will Copyright © 2025 Mitsui Chemicals, Inc. be 37.5 yen/share. The total dividend amount remains unchanged.





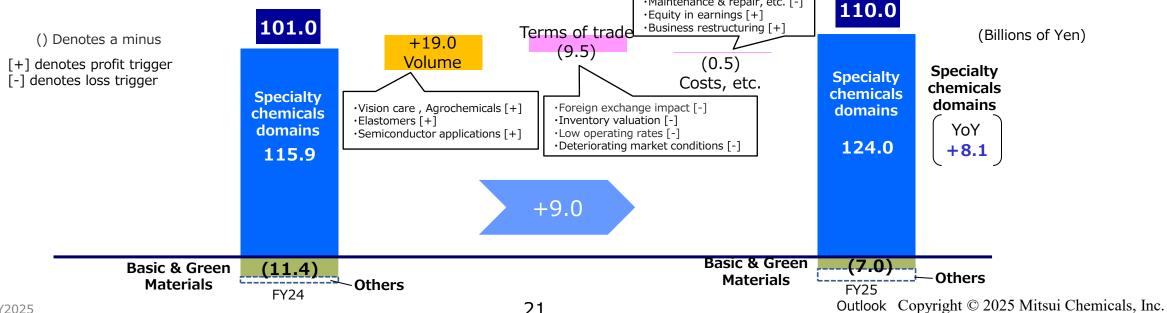
(Billions of Yen) () Denotes a minus

	Operating in	come before s FY2025	special items	Comments
Segment	Previous Outlook (May 13)	Outlook (Nov 11)	Incr.(Decr.)	[+] denotes profit trigger [-] denotes loss trigger
Life & Healthcare Solutions	35.5	35.5	0.0	[+]Foreign exchange impact [-]Gas leakage at Omuta Works
Mobility Solutions	53.0	53.0	0.0	[+]Foreign exchange impact [-]U.S. trade policy impact
ICT Solutions	33.5	35.5	2.0	[+]Foreign exchange impact
Specialty chemicals domains	122.0	124.0	2.0	
Basic & Green Materials	1.5	(7.0)	(8.5)	[-]Sales volume[-]Low facility operating rates[-]Deteriorating market conditions
Others	(13.5)	(7.0)	6.5	[+]Allocate the impact of U.S. trade policies to each segment.
Total	110.0	110.0	0.0	
Exchange rate (Yen/US\$) Domestic standard naphtha price (Yen/KL)	140 65,000	147 64,900	7 (100)	





Factors	Comments	Profit/loss trigger				
Volume	 Vision care materials expected to increase on the back of firm demand. Agrochemicals expected to increase due to firm demand mainly in the domestic market. Elastomers expected to increase, driven by expansion of products into multiple applications in growth markets. Semiconductor applications expected to increase, due to demand growth in the cutting-edge semiconductor market and overall recovery in semiconductor markets. 	[+] [+] [+]				
Terms of trade	 Expecting deterioration in terms of trade due to foreign exchange impact. Expecting inventory valuation losses (including time-lag effects of sales price formula) due to decline in raw material prices. Decreased energy efficiency due to low operating rates of crackers and derivatives. 					
Costs, etc.	 Expecting improvement in equity in earnings. Expecting improvement in profitability from business restructuring. Costs expected to increase due to major regular maintenance at Ichihara Works. 	[+] [+] [-]				
	• Maintenance & repair, etc. [-]					



2) Sales Revenue and Operating Income before Special Items of Outlook by Business Segment (compared with FY2024 results)

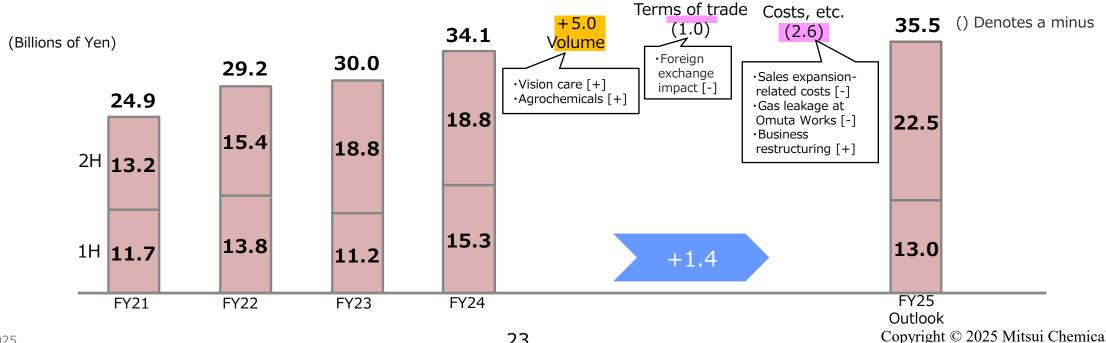
(Billions of Yen) () Denotes a minus

Cogmont		Sales revenue Operating income before special items Breakdown									
Segment	FY2024	FY2025 Outlook	Incr.(Decr.)	FY2024	FY2025 Outlook	Incr.(Decr.)	Volume	Terms of trade	Costs		
Life & Healthcare Solutions	251.7	270.0	18.3	34.1	35.5	1.4	5.0	(1.0)	(2.6)		
Mobility Solutions	555.1	530.0	(25.1)	55.1	53.0	(2.1)	6.0	(5.5)	(2.6)		
ICT Solutions	277.6	280.0	2.4	26.7	35.5	8.8	8.0	1.0	(0.2)		
Specialty chemicals domains	1,084.4	1,080.0	(4.4)	115.9	124.0	8.1	19.0	(5.5)	(5.4)		
Basic & Green Materials	710.0	605.0	(105.0)	(11.4)	(7.0)	4.4	0.0	(4.0)	8.4		
Others	14.8	15.0	0.2	(3.5)	(7.0)	(3.5)	-	-	(3.5)		
Total	1,809.2	1,700.0	(109.2)	101.0	110.0	9.0	19.0	(9.5)	(0.5)		

3-1) Life & Healthcare Solutions: Operating Income before Special Items and Business Overview (compared with FY2024 results)



	Business Overview of FY25 (Outlook): Movement of Operating Income before Special Items	Comments [+] denotes profit trigger [-] denotes loss trigger
Vision care	·Sales volume expected to increase, driven by firm demand	[+]Sales volume [-]Costs
Oral care	·Steady progress in business restructuring (Reorganizing sales sites)	[+]Restructuring
Agrochemicals	 Sales staying firm mainly in the domestic market, despite movements to adjust inventory levels continuing in some regions Deterioration in terms of trade driven by foreign exchange impact Increase in registration maintenance fees and research expenses such as laboratory costs, driven by sales growth 	[+]Sales volume [-]Foreign exchange impact [-]Costs

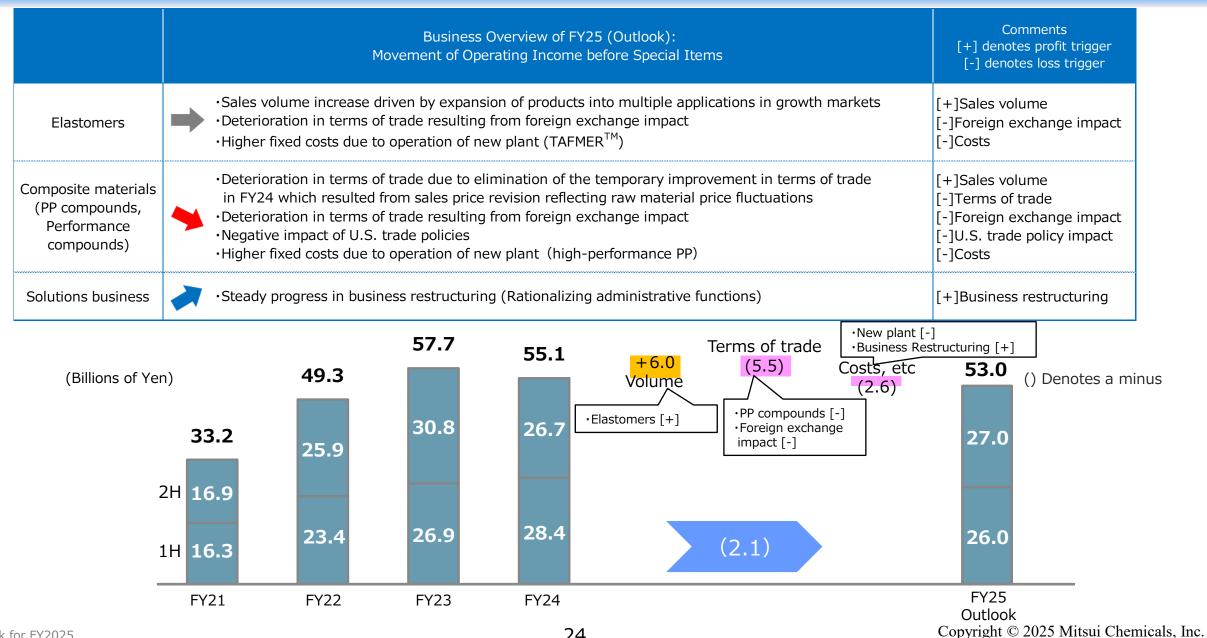


23 3. Outlook for FY2025

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3-2) Mobility Solutions: Operating Income before Special Items and Business Overview (compared with FY2024 results)





24 3. Outlook for FY2025

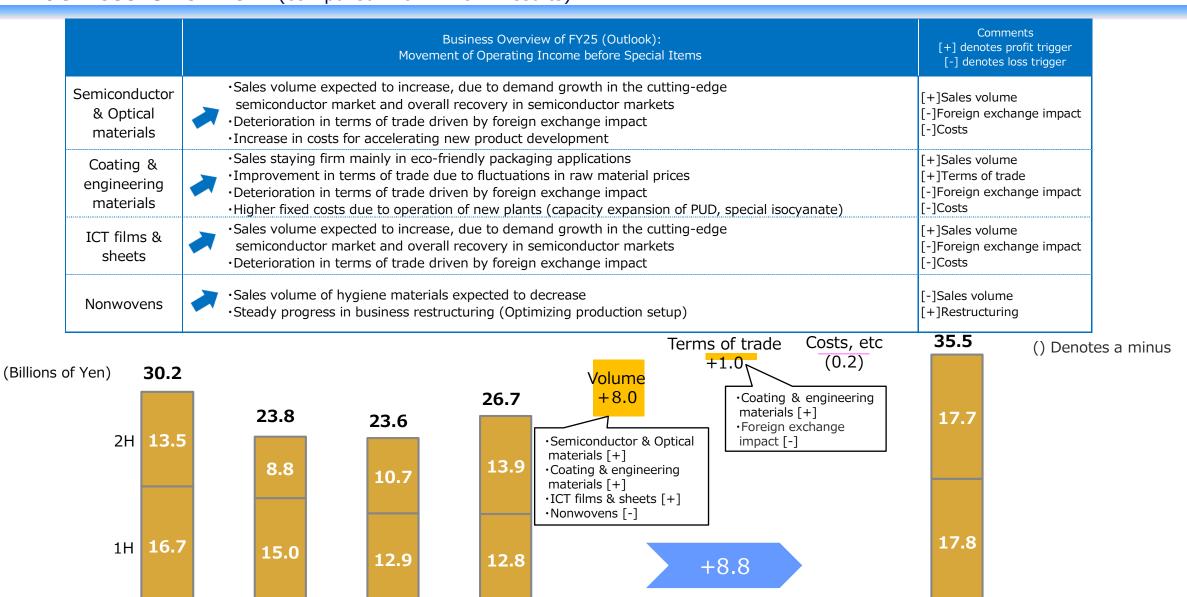
3-3) ICT Solutions: Operating Income before Special Items and Business Overview (compared with FY2024 results)



FY25

Outlook

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3. Outlook for FY2025 25

FY23

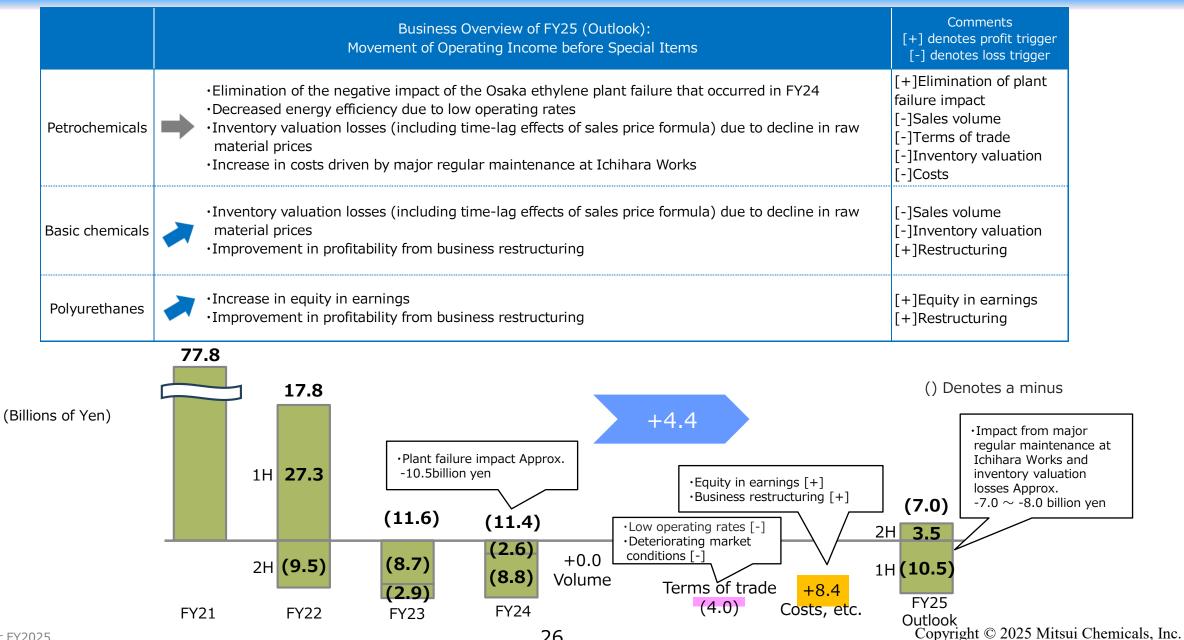
FY24

FY22

FY21

3-4) Basic & Green Materials: Operating Income before Special Items and Business Overview (compared with FY2024 results)





3. Outlook for FY2025

26



4) Operating Income before Special Items by Business Segment (2H Outlook vs. 1H of FY2025)

(Billions of Yen) () Denotes a minus

	Operating in	come before s FY2025	special items	Comments
Segment	1H	2H Outlook	Incr.(Decr.)	[+] denotes profit trigger [-] denotes loss trigger
Life & Healthcare Solutions	13.0	22.5	9.5	[+]Sales volume: Agrochemicals [+]Business restructuring:Oral care
Mobility Solutions	26.0	27.0	1.0	[+]Sales volume [-]Costs
ICT Solutions	17.8	17.7	(0.1)	No significant change(firm demand expected to continue)
Specialty chemicals domains	56.8	67.2	10.4	
Basic & Green Materials	(10.5)	3.5	14.0	[+]Major regular maintenance at Ichihara Works in 1H [+]Inventry valuation losses [+]Business restructuring [+]Equity in earnings
Others	(1.8)	(5.2)	(3.4)	
Total	44.5	65.5	21.0	

5) Consolidated Statement of Cash Flows



(Billions of Yen) () Denotes a minus

Items	FY2	024	FY2 Out	Incr.(Decr.)	
	1st Half	Full Year(a)	1st Half	Full Year(b)	
I . Cash flows from operating activities (a)	118.0	200.5	127.2	200.0	(0.5)
II. Cash flows from investing activities (b)	(48.3)	(165.0)	(57.6)	(155.0)	10.0
Free cash flows (a)+(b)	69.7	35.5	69.6	45.0	9.5
Ⅲ. Cash flows from financing activities	(104.5)	(74.4)	(72.8)	(45.0)	29.4
IV. Others (Effect of exchange rate change on cash and cash equivalents)	(4.5)	(0.8)	1.5	0.0	0.8
Net incr.(decr.) in cash and cash equivalents	(39.3)	(39.7)	(1.7)	0.0	39.7



4. Appendix

- 1) Trends in Product Prices
- 2) Sales Revenue Increase/Decrease (Year on Year) by Business Segment
- 3) Sales Revenue and Operating Income before Special Items by Business Segment
- 4) Outline of Business Segments
- 5) Data Highlights

1) Trends in Product Prices



(Naphtha prices are Domestic Standard Naphtha Price)

(PE, PP, PH, BPA(Japan): Change in Prices and Raw Materials Prices in Japan / TDI: Chinese Market Price)

(ACP): Asian contract price

Year	2022		20	23			20	24		2025		
Month	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.
Naphtha (Yen/KL)	72,500	66,500	67,500	63,600	72,800	72,500	79,000	76,900	73,200	73,400	66,300	63,200
PE (Yen/KG)	about (15)	about (10)	about +8	about (6)	about +20	about (3)	about +22	about (5)	about (7)	about (1)	about (11)	about (5)
PP (Yen/KG)	about (15)	about (10)	about +8	about (6)	about +20	about (3)	about +22	about (5)	about (7)	about (1)	about (11)	about (5)
PH (Formula Price) (Yen/KG)	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow	\rightarrow
BZ(ACP) (US\$/T)	\$880	\$930	\$940	\$870	\$950	\$995	\$1,085	\$1,040	\$930	\$930	\$770	\$765
BPA(Japan) (Yen/KG)	(14) From Dec.	(17) From Mar.	+16 From Jun.	\rightarrow	\rightarrow	\rightarrow	+19 From Jun.	\rightarrow	(14) From Oct.	(10) From Jan.	\rightarrow	(25) From Sep.
				negotia	ation base	d on BZ pı	ice and B	PA market	price			
TDI (US\$/T)	\$2,410	\$2,430	\$2,190	\$2,060	\$1,950	\$1,920	\$1,950	\$1,880	\$1,750	\$1,780	\$1,560	\$1,690

2)Sales Revenue Increase/Decrease (Year on Year) by Business Segment



(Billions of Yen)

() Denotes a minus

	Sales revenue			Break	down	
Segment	FY2024 1H	FY2025 1H	Incr.(Decr.)	Volume	Prices	Comments
Life & Healthcare Solutions	115.5	115.3	(0.2)	2.9	(3.1)	Volume)Sales of vision care and domestic agrochemicals were firm.[+] Prices)Foreign exchange impact, etc.[-]
Mobility Solutions	276.8	258.2	(18.6)	(4.3)	(14.3)	Volume) Sales of elastomers were firm.[+], Share transfer of a subusidiary[-] Prices) Foreign exchange impact, etc.[-]
ICT Solutions	139.8	137.0	(2.8)	(0.2)	(2.6)	Volume) Sales of Semiconductor applications were firm.[+], Share transfer of a subsidiary[-] Prices) Foreign exchange impact, etc.[-]
Specialty chemicals domains	532.1	510.5	(21.6)	(1.6)	(20.0)	
Basic & Green Materials	351.0	295.6	(55.4)	(25.6)	(29.8)	Volume) Business restructuring (Plant Shutdown, etc.)[-] Prices) Sales price revision reflecting raw material price decline.[-]
Others	7.3	7.5	0.2	-	0.2	
Total	890.4	813.6	(76.8)	(27.2)	(49.6)	

3) Sales Revenue and Operating Income before Special Items by Business Segment

(Billions of Yen)

() Denotes a minus

	Sales revenue*						
Segment	FY2024				FY2025		
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	2H Outlook
Life & Healthcare Solutions	56.6	58.9	57.3	78.9	56.3	59.0	154.7
Mobility Solutions	140.3	136.5	139.7	138.6	130.2	128.0	271.8
ICT Solutions	68.3	71.5	69.8	68.0	69.0	68.0	143.0
Specialty chemicals domains	265.2	266.9	266.8	285.5	255.5	255.0	569.5
Basic & Green Materials	180.8	170.2	177.9	181.1	156.2	139.4	309.4
Others	3.5	3.8	3.7	3.8	3.7	3.8	7.5
Total	449.5	440.9	448.4	470.4	415.4	398.2	886.4

	Operating income before special items*						
Segment	FY2024				FY2025		
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	2H Outlook
Life & Healthcare Solutions	5.9	9.4	5.2	13.6	6.2	6.8	22.5
Mobility Solutions	15.5	12.9	14.8	11.9	14.6	11.4	27.0
ICT Solutions	6.2	6.6	8.3	5.6	9.0	8.8	17.7
Specialty chemicals domains	27.6	28.9	28.3	31.1	29.8	27.0	67.2
Basic & Green Materials	3.9	(6.5)	(4.7)	(4.1)	(2.9)	(7.6)	3.5
Others	(1.3)	0.2	(0.6)	(1.8)	(0.3)	(1.5)	(5.2)
Total	30.2	22.6	23.0	25.2	26.6	17.9	65.5

^{*}In accordance with the organizational reform implemented on April 1, 2025, we have revised the segments to which certain consolidated subsidiaries and equity method affiliates in Life & Healthcare Solutions, Mobility Solutions and ICT Solutions belong.

The quarterly sales revenue and operating income before special items for FY2024 denoted by an asterisk are disclosed based on the reportable segment classifications after the revisions.

4) Outline of Business Segments



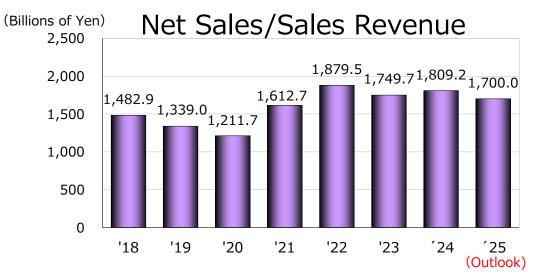
Segment	Businesses	Main Products				
Life & Healthcare Solutions	Vision Care Materials, Personal Care Materials, Oral Care, Agrochemicals and Medical Business Development	Ophthalmic lens materials (MR™, Do Green™), Medical materials (taurine), Oral care materials (restoratives, adhesives, digital equipment), Agrochemicals (dinotefuran, TENEBENAL™)				
Mobility Solutions	Elastomers, Composite Materials and Mobility Solutions	TAFMER™, Mitsui EPT™, LUCANT™, PP compounds, Performance compounds (ADMER™, MILASTOMER™, ARLEN™) KYOWA				
ICT Solutions	Semiconductor & Optical Materials, Coating & Engineering Materials, ICT films & sheets, ICT Materials and Nonwovens*	Mitsui PELLICLE™ (DUV, EUV, FPD), APEL™, TPX™, Semiconductor gas, High-performance food packaging materials (sealants, adhesives, coating agents, eco-friendly packaging), ICT films & sheets (ICROS™ Tape, SP-PET™) Nonwovens* (hygiene materials, industrial materials),				
Basic & Green Materials	Phenols, PTA&PET, Industrial Chemicals, Sustainable Feedstocks, Polyolefins, Licensing, Polyurethanes and Green Sustainable Chemicals	Phenol, Bisphenol A, Acetone, PTA, PET, EO, Hydroquinone, Ammonia, Exhaust gas reduction agent (AdBlue™*), Polyolefins, TDI, MDI *AdBlue is a trademark of the VDA (Verband der Automobilindustrie).				

^{*} The nonwovens business and its products, which were part of the Life & Healthcare Solutions segment until FY2024, have been transferred to the ICT Solutions segment following the organizational reform implemented on April 1, 2025.

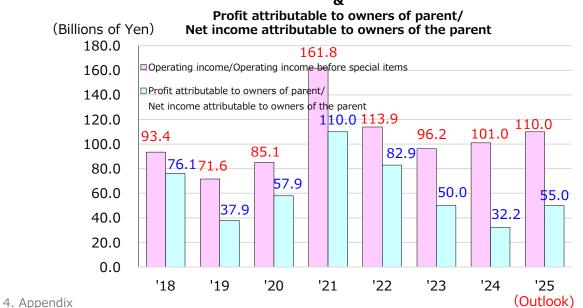
5-1) Data Highlights

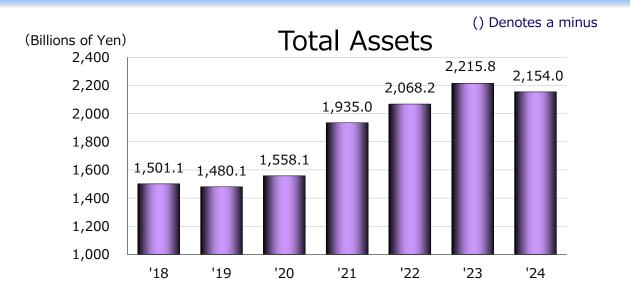


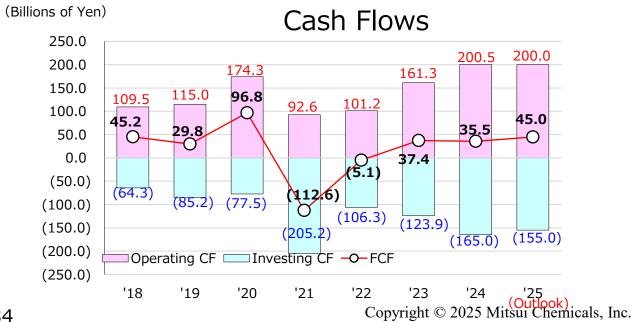




Operating income/Operating income before special items

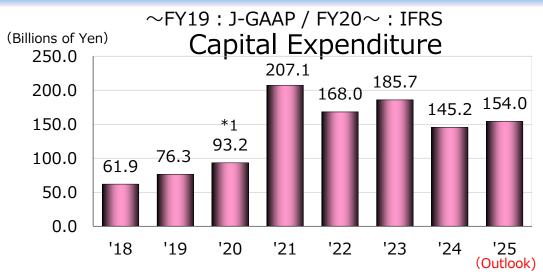




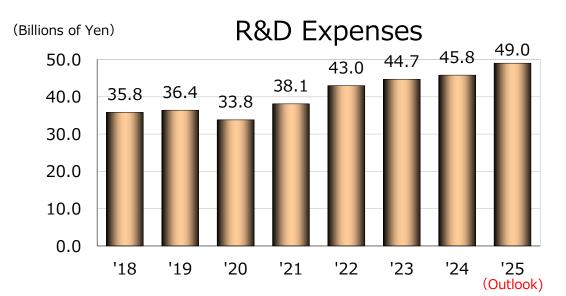


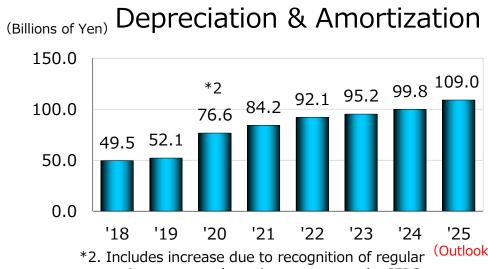
5-2) Data Highlights





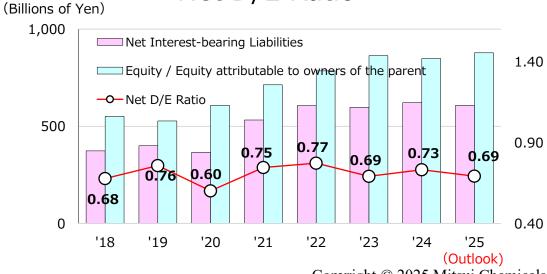
*1. Includes increase due to recognition of regular maintenance and repair costs etc. under IFRS





maintenance and repair costs etc. under IFRS

Net D/E Ratio



4. Appendix 35



Chemistry for Sustainable World



Challenge Diversity One Team