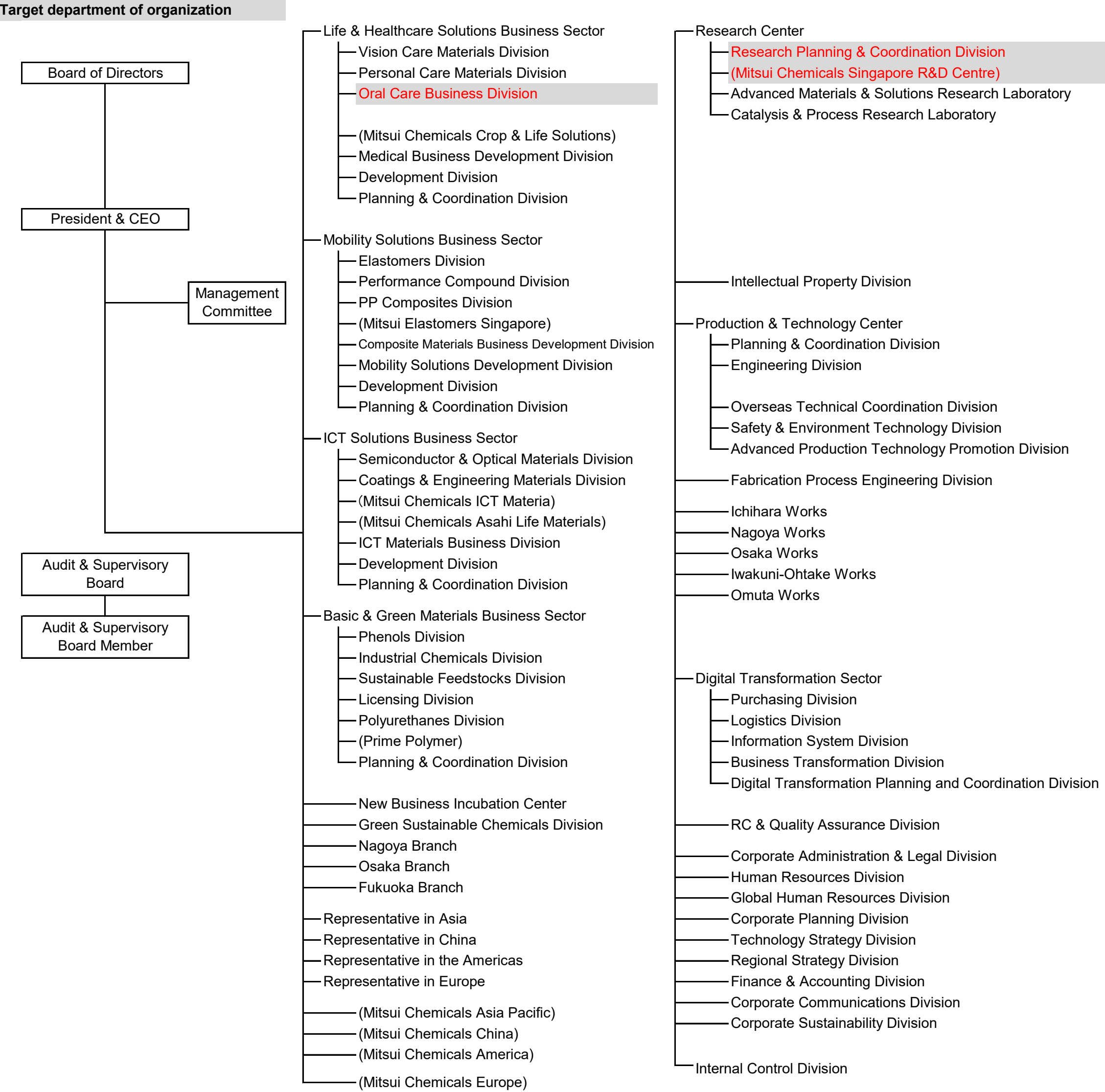


The organization chart of Mitsui Chemicals, Inc. (after the reorganization, as of September 30, 2026)



The organization chart of Mitsui Chemicals, Inc. (after the reorganization, as of October 1, 2026)

