

September 30, 2026
Mitsui Chemicals, Inc.

Notice for Release of Mitsui Chemicals Report 2026

Mitsui Chemicals, Inc. (Tokyo: 4183; President & CEO: ICHIMURA Satoshi; “the company”) has released its annual report “*Mitsui Chemicals Report 2026* (“the Report”)”. The company produces this annual report each year as a communication tool to facilitate substantive dialogue with stakeholders including institutional investors.

Mitsui Chemicals Group (“the Group”) aims to become a high-growth, high-profitability global specialty company in specialty chemicals domains, while striving to establish its Basic & Green Materials business a strong basic and green materials company supporting Japanese industry. To achieve this vision, the Group accelerates group-wide business portfolio transformation with nothing off-limits.

The Report focuses on a review of VISION 2030 as it approaches its halfway point and the challenges being pursued under the new management team led by the new President and CEO. It also provides an in-depth explanation of the path the Group is taking to improve its corporate value from the perspective of “integration of financial and non-financial performance”.



The front cover of the Report

Please visit the following web page.

<https://jp.mitsuichemicals.com/en/ir/library/ar/index.htm>

*The full English version of the Report is scheduled to be released in October 2026.

Top3 Takeaways from the Report

① Taking on the challenge of achieving VISION 2030 under the new management structure

- The new CEO's strong determination to achieve the Group's growth and evolution in support of customers growth
- The CFO's strong commitment to pursuing further improvements in profitability and building the Group that is resilient to change
- The CTO's strong commitment to realizing technology management that accelerates new business creation by clarifying the respective roles of research and development and supports corporate growth

② Strengthening the business foundations that support the Group's growth

- In addition to raising awareness and adopting technologies to achieve the safe and stable production operations essential to the Group's growth, we introduce the Plant Evolution Project, which sets out the desired state of our plants in robust plans under the new management structure

and seeks to close the gap between their current and desired states.

③ Looking back on the first five years of VISION 2030

- As VISION 2030 approaches its halfway point, this report as a whole looks back on the past five years, examines in greater depth the challenges to achieving our targets, and highlights the initiatives to be pursued under the new management structure, including a shift in mindset aimed at overcoming those challenges.

Mitsui Chemicals has also released “Mitsui Chemicals Group ESG REPORT 2026” (“ESG Report”) that aims to provide a comprehensive overview of non-financial information, such as the policies and organizational structures behind our sustainability initiatives, our environmental and social activities, and related data, simultaneously with the Report.

<https://jp.mitsuichemicals.com/en/sustainability/index.htm>

*The full English edition of ESG Report is scheduled to be released in October 2026.

■For inquiries relating to this release, please contact;

Corporate Communications Division, Mitsui Chemicals Inc.

TEL: +81-3-6880-7500

URL: https://form.mitsuichemicals.com/corporate/cc_pr_csr_en?param=13