

Financial Summary

Results for 1st Half of FY2020 & Outlook for FY2020

Mitsui Chemicals, Inc.

Nov 11, 2020

<Remarks>

FY2020 indicates the period from April 1, 2020 to March 31, 2021.



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Please note that this document has been translated from the original Japanese into English for the convenience of our stakeholders. The information was originally provided in Japanese. If there is any discrepancy, the Japanese language version is the official document and is available on our Japanese language website.



1. Results for 1st Half of FY2020 (April 1, 2020 – September 30, 2020)



1) Review on 2nd Quarter of FY2020 (Business Overview and Topics)

<Business Overview>

- **Mobility**: Amid the global slowdown in automobile production caused by the COVID-19 pandemic, sales for elastomers, performance compounds, overseas polypropylene compounds and solution businesses declined. Performance polymers saw firm sales by capturing information and communication technology market demands.
- **Health Care**: Sales for vision care materials and dental materials declined due to the COVID-19 pandemic. In nonwoven fabrics, nonwovens for diapers, masks and medical gowns saw healthy sales.
- **Food & Packaging**: In coating & engineering materials, sales declined due to the COVID-19 pandemic. In performance films & sheets, industrial films saw firm sales. Sales for agrochemicals in overseas markets were stable.
- **Basic Materials**: Operating rates of naphtha crackers reduced due to decreased demand for downstream products owing to the COVID-19 pandemic. Sales for polypropylene were impacted by weaker demand mainly in automotive applications. In acetones, the overseas market environments were at a higher level year-on-year due to increased demand for downstream products for disinfection applications.



1) Review on 2nd Quarter of FY2020 (Business Overview and Topics)

<Topics>

- Capacity expansion of PP Compounds in Thailand
 (Commercial operations in September 2020, +13,000 tons /annum)
- Registration of new insecticide for crop protection, BROFREYA™ SC, in Japan (September 2020; Active ingredient: TENEBENAL™)



2) Consolidated Financial Highlights

(Billions of Yen)

() Denotes a minus

Items	FY2019 1st Half	FY2020 1st Half	Increase (Decrease)	%
Sales revenue	678.7	537.0	(141.7)	(21%)
Operating income before special items	39.7	18.6	(21.1)	(53%)
(inc. Equity in earnings)	3.5	(0.2)	(3.7)	-
Non-recurring items	(2.8)	(0.7)	2.1	-
Operating income	36.9	17.9	(19.0)	(51%)
Financial incomes/expenses	(1.3)	(2.2)	(0.9)	-
Income before taxes	35.6	15.7	(19.9)	(56%)
Net income attributable to owners of the parent	20.4	9.6	(10.8)	(53%)
Exchange rate (Yen/US\$) Domestic standard naphtha price (Yen/KL)	109 42,800	107 27,600	(2) (15,200)	
Dividend (Yen/Share)	50	50	0.0	_



2) Consolidated Financial Highlights

(Billions of Yen)

() Denotes a minus

Items	End of Mar.2020	End of Sep.2020	Increase (Decrease)	%
Interest-bearing liabilities	599.4	606.5	7.1	1%
Interest-bearing liabilities (net)	427.7	370.2	(57.5)	(13%)
Shareholder's Equity*	529.2	548.3	19.1	4%
Net D/E Ratio (Times)	0.81	0.68	(0.13)	_
Shareholder's equity* Ratio (%)	34.6	36.3	1.7	_

^{*}Equity attributable to owners of the parent

(Number of companies)

	Items	End of Mar.2020	End of Sep.2020	Increase (Decrease)
Co	nsolidated companies			
	Consolidated subsidiaries	125	121	(4)
	Joint operations	4	4	_
	Non-consolidated subsidiaries and affiliates	27	27	0
Tot	tal	156	152	(4)



3) Sales revenue and Operating Income before special items by Business Segment (compared with corresponding period of FY2019 results)

Segment	S	ales revenu	е	Operating	income before items	ore special	E	Breakdown	
Segment	FY2019 1st Half	FY2020 1st Half	Incr. (Decr.)	FY2019 1st Half	FY2020 1st Half	Incr. (Decr.)	Volume	Terms of trade	Costs
Mobility	187.4	132.0	(55.4)	22.5	8.2	(14.3)	(12.3)	(1.7)	(0.3)
Health Care	69.8	66.0	(3.8)	5.9	7.2	1.3	(2.4)	0.4	3.3
Food & Packaging	96.6	89.6	(7.0)	7.8	9.5	1.7	(0.7)	1.4	1.0
Basic Materials	316.0	242.6	(73.4)	6.9	(4.6)	(11.5)	(5.3)	(2.1)	(4.1)
Others	8.9	6.8	(2.1)	(3.4)	(1.7)	1.7	1	-	1.7
Total	678.7	537.0	(141.7)	39.7	18.6	(21.1)	(20.7)	(2.0)	1.6
3 Target Domains*	353.8	287.6	(66.2)	36.2	24.9	(11.3)			

^{*}Mobility, Health Care and Food & Packaging



4) Non-recurring items

(Billions of Yen)

() Denotes a minus

Items	FY2019 1st Half	FY2020 1st Half	Incr. (Decr.)
Loss on sales and disposal of non-current assets	0.0	(0.5)	(0.5)
Impairment loss	(0.7)	(0.0)	0.7
Loss on business of subsidiaries and affiliates	(0.6)	(0.0)	0.6
Others	(1.5)	(0.2)	1.3
Non-recurring items total	(2.8)	(0.7)	2.1



5) Consolidated Statement of Financial Position

Items	End of Mar. 2020	End of Sep. 2020	Incr. (Decr.)	Items	End of Mar. 2020	End of Sep. 2020	Incr. (Decr.)
Current assets	781.8	756.1	(25.7)	Liabilities	920.8	893.8	(27.0)
Cash and cash equivalents	164.6	229.6	65.0	Operating payables	121.0	99.9	(21.1)
Operating receivables	273.9	227.0	(46.9)	Interest-bearing liabilities	599.4	606.5	7.1
Inventories	284.3	257.7	(26.6)	Other liabilities	200.4	187.4	(13.0)
Other current assets	59.0	41.8	(17.2)				
Non-current assets	748.7	754.4	5.7	Equity	609.7	616.7	7.0
Property, plant and equipment & right-of-use assets	499.7	498.2	(1.5)	Equity attributable to owners of the parent	529.2	548.3	19.1
Goodwill and Intangible assets	26.2	25.6	(0.6)	Non-controlling interests	80.5	68.4	(12.1)
Other non-current assets	222.8	230.6	7.8				
Total	1,530.5	1,510.5	(20.0)	Total	1,530.5	1,510.5	(20.0)



6) Consolidated Statement of Cash Flow

(Billions of Yen)

() Denotes a minus

Items	FY2019 1st Half	FY2020 1st Half	Incr. (Decr.)
I . Cash flows from operating activities (a)	90.4	111.1	20.7
II. Cash flows from investing activities (b)	(53.1)	(39.4)	13.7
Free cash flows (a)+(b)	37.3	71.7	34.4
■. Cash flows from financing activities	(17.4)	(5.7)	11.7
IV. Others	(1.7)	(1.0)	0.7
Net incr.(decr.) in cash and cash equivalents	18.2	65.0	46.8



2. Outlook for FY2020 (April 1, 2020 – March 31, 2021)

This summary contains forward-looking statements about the future plans, strategies, belief and performance of the Mitsui Chemicals Group as a whole and its individual consolidated companies. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Mitsui Chemicals Group and are subject to a number of risks, uncertainties and assumptions, which, without limitation, include economic trends, fluctuations in foreign currency exchange rates, fluctuations in the price of raw materials, competition in markets where the Company is active, personal consumption, market demand, the tax system and other legislation. As such, actual results may differ materially from those projected and the Mitsui Chemicals Group cannot guarantee that these forward-looking statements are accurate or will be achieved.



1) Topics for and after 3rd Quarter of FY2020

<Topics>

- Capacity expansion of TEKNOROTE™ for mask nose clamps (Completion: October 2020 +1 line)
- Establishment of new gas turbine facilities at Osaka Works in Japan (Commercial operations in November 2020, 30MW)
- Capacity expansion of high-purity propylene at Ichihara Works in Japan (Commercial operations in December 2020)
- Capacity expansion of TAFMER™ High-Performance Elastomers (Completion in or after 3rd Quarter of FY2020, +25,000 tons/annum)
- Establishment of new production facility in China for Long Glass Fiber Reinforced Polypropylene (Commercial operations in 4th Quarter of FY2020, 3,500 tons/annum)
- Establishment of new production facility for EUV pellicle (Completion in 4th Quarter of FY2020, Commercial operations in 2nd Quarter of FY2021)



2) Consolidated Financial Highlights of Outlook

*1 Figures for the FY2019 results under IFRS were prepared for the purpose of comparison with FY2020 outlook figures, and have not been subject to certified audit.

(Billions of Yen)								enotes a minu
Items	FY20: (IFRS		FY2020 (IFRS		Incr.([(b)-		FY2020 Previ (on Aug 1	
	1st Half	Full Year	1st Half	Full Year	Full Year	%	1st Half	Full Year
Sales revenue	678.7	1,349.5	537.0	1,175.0	(174.5)	(13%)	540.0	1,170.0
Operating income before special items	39.7	72.3	18.6	50.0	(22.3)	(31%)	5.0	40.0
Non-recurring items	(2.8)	(7.7)	(0.7)	2.0	9.7	-	1.0	2.0
Operating income	36.9	64.6	17.9	52.0	(12.6)	(20%)	6.0	42.0
Financial income/expenses	(1.3)	(3.8)	(2.2)	(5.0)	(1.2)	-	(1.0)	(3.0)
Income before taxes	35.6	60.8	15.7	47.0	(13.8)	(23%)	5.0	39.0
Net income attributable to owners of the parent	20.4	34.0	9.6	33.0	(1.0)	(3%)	1.0	27.0
Exchange rate (Yen/US\$)	109	109	107	106	(3)		108	108
Domestic standard naphtha price (Yen/KL)	42,800	42,900	27,600	29,800	(13,100)		27,500	28,750
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
	50	50	50	50	0	0	50	50
Dividend (Yen/Share)	Full year	100	Full year	100	Full year	0	Full year	100

3) Sales revenue and Operating income before special items by Business Segment (compared with FY2019 results)



		Sales	revenue (I	FRS)		Ope	rating incom	ne before sp	ecial items (IFRS)
Segment	FY20	19 *1	FY2020	Outlook	Incr.(Decr.)	FY20	19 *1	FY2020	Outlook	Incr.(Decr.)
	1st Half	Full Year (a)	1st Half	Full Year (b)	(b) - (a)	1st Half	Full Year (c)	1st Half	Full Year (d)	(d) - (c)
Mobility	187.4	367.9	132.0	300.0	(67.9)	22.5	43.1	8.2	24.0	(19.1)
Health Care	69.8	143.2	66.0	140.0	(3.2)	5.9	13.2	7.2	16.0	2.8
Food & Packaging	96.6	201.3	89.6	195.0	(6.3)	7.8	17.0	9.5	18.5	1.5
Basic Materials	316.0	619.5	242.6	525.0	(94.5)	6.9	9.4	(4.6)	(3.0)	(12.4)
Others	8.9	17.6	6.8	15.0	(2.6)	(3.4)	(10.4)	(1.7)	(5.5)	4.9
Total	678.7	1,349.5	537.0	1,175.0	(174.5)	39.7	72.3	18.6	50.0	(22.3)
3 Target Domains *2	353.8	712.4	287.6	635.0	(77.4)	36.2	73.3	24.9	58.5	(14.8)

^{*2} Mobility, Health Care and Food & Packaging

^{*1} Figures for the FY2019 results under IFRS were prepared for the purpose of comparison with FY2020 outlook figures, and have not been subject to certified audit.





Cogmont	•	erating Inco pecial items		Comments for Operating Income before special items
Segment	1st Half	2nd Half (Outlook)	Incr. (Decr.)	[+] denotes profit trigger [-] denotes loss trigger
Mobility	8.2	15.8	7.6	[+] Sales volume, [-] Terms of trade, [-] Fixed costs etc.
Health Care	7.2	8.8	1.6	[+] Sales volume, etc.
Food & Packaging	9.5	9.0	(0.5)	[+] Sales volume, [-] Terms of trade, [-] Fixed costs etc.
Basic Materials	(4.6)	1.6	6.2	[+] Sales volume, [+]Inventory valuation difference、 [-] Terms of trade etc.
Others	(1.7)	(3.8)	(2.1)	
Total	18.6	31.4	12.8	
3 Target Domains	24.9	33.6	8.7	



5) Consolidated Statement of Cash Flow

Items		2019 FRS)		Outlook FRS)	Incr.(Decr.) (b) - (a)			
	1st Half	Full Year(a)	1st Half	Full Year(b)		1st Half	Full Year	
I . Cash flows from operating activities (a)	90.4	142.2	111.1	150.0	7.8	65.0	135.0	
II. Cash flows from investing activities (b)	(53.1)	(109.1)	(39.4)	(110.0)	(0.9)	(60.0)	(120.0)	
Free cash flows (a)+(b)	37.3	33.1	71.7	40.0	6.9	5.0	15.0	
■. Cash flows from financing activities	(17.4)	(6.4)	(5.7)	(43.0)	(36.6)	61.0	30.0	
IV. Others	(1.7)	(1.6)	(1.0)	-	1.6	_	-	
Net incr.(decr.) in cash and cash equivalents	18.2	25.1	65.0	(3.0)	(28.1)	66.0	45.0	



6) Consolidated Accounting Fundamentals

() Denotes a minus

Items	FY2019 (J-GAAP)	FY2020 Outlook (IFRS)	
Exchange Rate	Yen/US\$	109	106
Domestic Standard Naphtha Price	Yen/KL	42,900	29,800
Capital Expenditures	¥ Billions	76.3	101.0
Research and Development Expenses	¥ Billions	36.4	35.0
Depreciation and Amortization	¥ Billions	52.1	80.0
Financing Incomes and Expenses	¥ Billions	(0.7)	(5.0)
Interest-bearing Liabilities	¥ Billions	554.2	580.0
Net D/E Ratio	times	0.76	0.73
Number of Employees	persons	17,979	18,200



3. Appendix

- 1) Trends in Product Prices
- 2) Increase/Decrease in Business Segment (Sales revenue and Operating income before special items, year on year)
- 3) Sales revenue and Operating Income before special items by Business Segment (by Quarter)
- 4) Main Subsidiaries and Affiliates
- 5) Financial Summary
- 6) Sales revenue by Region

This summary contains forward-looking statements about the future plans, strategies, belief and performance of the Mitsui Chemicals Group as a whole and its individual consolidated companies. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Mitsui Chemicals Group and are subject to a number of risks, uncertainties and assumptions, which, without limitation, include economic trends, fluctuations in foreign currency exchange rates, fluctuations in the price of raw materials, competition in markets where the Company is active, personal consumption, market demand, the tax system and other legislation. As such, actual results may differ materially from those projected and the Mitsui Chemicals Group cannot guarantee that these forward-looking statements are accurate or will be achieved.



1) Trends in Product Prices

(Naphtha prices are Domestic Standard Naphtha Price)

(PE, PP, PH, BPA(Japan): Change in Prices and Raw Materials Prices in Japan / BPA(China), PTA, TDI: Chinese Market Price)

(ACP): Asian contract price

Year	20)17	2018			2019				2020		
Month	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	AprJun.
Naphtha (Yen/KL)	36,100	44,600	47,900	48,800	53,500	54,200	41,200	45,400	40,200	41,300	44,800	25,000
PE (Yen/KG)	about (5)	about +10	about +10		about +10	about +10	about (15)	about +10		about (10)	about +10	about (30)
PP (Yen/KG)	about (5)	about +10	about +10		about +10	about +10	about (15)	about +10		about (10)	about +10	about (30)
PH (Formula Price) (Yen/KG)										+10		
BZ(ACP) (US\$/T)	\$770	\$830	\$920	\$850	\$860	\$770	\$580	\$620	\$660	\$680	\$700	\$360
BPA(Japan)								(15) From Apr.			+5 From Jan.	(15) From Jun.
(Yen/KG)				ne	gotiation ba	sed on BZ _I	orice and BI	PA market p	rice			
BPA(China) (US\$/T)	\$1,220	\$1,420	\$1,670	\$1,800	\$1,810	\$1,550	\$1,450	\$1,410	\$1,190	\$1,210	\$1,310	\$1,210
PTA (US\$/T)	\$640	\$690	\$760	\$810	\$960	\$910	\$840	\$790	\$700	\$620	\$560	\$420
PX(ACP) (US\$/T)	\$800	\$890	\$950	\$980	\$1,140	\$1,140	\$1,060	\$910	\$810	\$800	\$710	\$500
TDI (US\$/T)	\$3,680	\$4,380	\$4,470	\$4,150	\$3,400	\$2,480	\$1,730	\$1,790	\$1,610	\$1,500	\$1,430	\$1,330

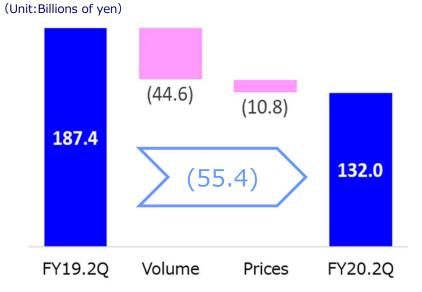
2-1) Increase/Decrease in Mobility



(Sales revenue and Operating Income before special items, year on year)

Increase/Decrease of Sales revenue (1st Half of FY2020 vs. 1st Half of FY2019)

() Denotes a minus



Volume (44.6) billion yen

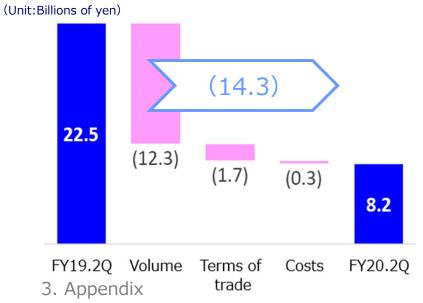
- Elastomers, performance compounds, overseas PP compounds and solution businesses were impacted by global slowdown in automobile production due to the COVID-19 pandemic.
- Performance polymers saw firm sales by capturing information and communication technology market demands.

Prices (10.8) billion yen

Decrease from sales price revision in line with decline in raw material prices, etc.

Increase/Decrease of Operating Income before special items

(1st Half of FY2020 vs. 1st Half of FY2019)



Volume (12.3) billion yen

- Elastomers, performance compounds, overseas PP compounds and solution businesses were impacted by global slowdown in automobile production due to the COVID-19 pandemic.
- Performance polymers saw firm sales by capturing information and communication technology market demands.

Terms of trade (1.7) billion yen

- Decrease from unfavorable terms of trade for overseas PP compounds, etc.
- Costs (0.3) billion yen

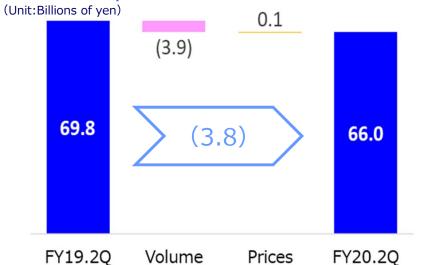
2-2) Increase/Decrease in Health Care



(Sales revenue and Operating Income before special items, year on year)



() Denotes a minus

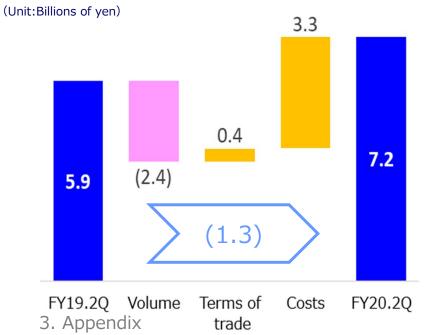


Volume (3.9) billion yen

- Vision care materials and dental materials declined due to the COVID-19 pandemic.
- Healthy sales of nonwovens for diapers, masks and medical gowns.
- Prices +0.1 billion yen

Increase/Decrease of Operating Income before special items

(1st Half of FY2020 vs. 1st Half of FY2019)



Volume (2.4) billion yen

- Vision care materials and dental materials declined due to the COVID-19 pandemic.
- Healthy sales of nonwovens for diapers, masks and medical gowns.
- > Terms of trade +0.4 billion yen
- Costs +3.3 billion yen
- Cost reduction, etc.

2-3) Increase/Decrease in Food & Packaging

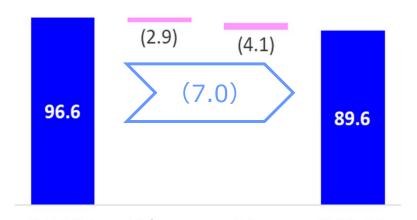


(Sales revenue and Operating Income before special items, year on year)

Increase/Decrease of Sales revenue(1st Half of FY2020 vs. 1st Half of FY2019)

() Denotes a minus

(Unit:Billions of yen)



Volume (2.9) billion yen

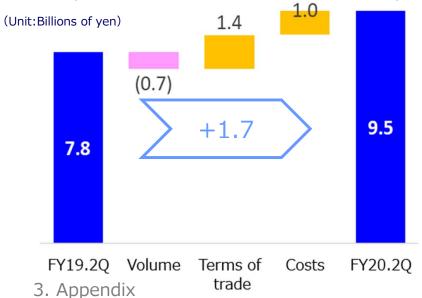
- Firm sales of industrial films and agrochemicals.
- Decrease in coating & engineering materials caused by the COVID-19 pandemic.

Prices (4.1) billion yen

 Decrease from sales price revision in line with decline in raw material prices, etc.

FY19.2Q Volume Prices FY20.2Q Increase/Decrease of Operating Income before special

items(1st Half of FY2020 vs. 1st Half of FY2019)



Volume (0.7) billion yen

- Firm sales of industrial films and agrochemicals.
- Decrease in coating & engineering materials caused by the COVID-19 pandemic.

Terms of trade +1.4 billion yen

- Increase from favorable terms of trade due to decline in raw material prices, etc.
- Costs +1.0 billion yen
- Cost reduction, etc.

2-4) Increase/Decrease in Basic Materials



(Sales revenue and Operating Income before special items, year on year)

Increase/Decrease of Sales revenue (1st Half of FY2020 vs. 1st Half of FY2019)

(Unit:Billions of yen)

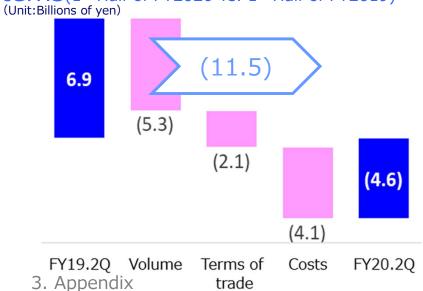
() Denotes a minus



- Volume (20.9) billion yen
- Decrease in olefins and polypropylenes.
- > Prices (52.5) billion yen
- Decrease from sales price revision in line with decline in raw material prices.
- Weaker overseas market, etc.

Increase/Decrease of Operating Income before special

items(1st Half of FY2020 vs. 1st Half of FY2019)



- Volume (5.3) billion yen
- Decrease in olefins and polypropylenes.
- Terms of trade (2.1) billion yen
- Inventory valuation loss.
- Improvement in acetone prices, etc.
- Costs (4.1) billion yen
- Equity in earnings, etc.



3) Sales revenue and Operating Income before special items by Business Segment (by Quarter)

(Billions of Yen)

		Net s (J-G	sales AAP)		Sales revenue (IFRS)					
Segment		FY2	019		FY2	019	FY2020			
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	Apr-Jun	Jul-Sep		
Mobility	94.1	93.4	90.2	89.9	94.4	93.0	58.3	73.7		
Health Care	35.2	34.5	37.0	36.3	35.2	34.6	28.9	37.1		
Food & Packaging	45.6	47.4	46.4	54.4	47.3	49.3	45.4	44.2		
Basic Materials	163.5	152.3	146.4	154.7	163.7	152.3	118.6	124.0		
Others	4.4	4.5	4.2	4.6	4.4	4.5	3.3	3.5		
Total	342.8	332.1	324.2	339.9	345.0	333.7	254.5	282.5		

		Operating (J-G/			Operating income before special items					
Segment		FY2	019		FY2	019	FY2020			
	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	Apr-Jun	Jul-Sep		
Mobility	10.1	9.7	9.6	9.8	11.7	10.8	2.3	5.9		
Health Care	3.8	2.2	3.8	4.0	3.7	2.2	1.4	5.8		
Food & Packaging	3.3	4.6	3.9	6.3	3.1	4.7	4.4	5.1		
Basic Materials	6.1	(1.2)	3.7	0.1	7.6	(0.7)	(6.3)	1.7		
Others	(2.6)	(1.5)	(2.5)	(1.6)	(1.6)	(1.8)	(1.2)	(0.5)		
Total	20.7	13.8	18.5	18.6	24.5	15.2	0.6	18.0		



4) Main Subsidiaries and Affiliates

Items	Our	Sales revenue	Trends in Profit		
	share	FY2019	FY2019		FY2020 Outlook
Subsidiaries*1	%	Billions of Yen			
Prime Polymer	65.0	230	gain	→	Inventory valuation loss[-], etc.
Advanced Composites	61.8	80	gain	*	Volume[-]
Mitsui Phenols Singapore	95.0	40	loss	-	Terms of trade[+]
Mitsui Elastomers Singapore	100.0	40	gain	→	
Mitsui Chemicals Tohcello	100.0	80	gain	→	
Mitsui Chemicals Agro	100.0	40	gain	-	Volume[+]
Affiliates*2					
Dow-Mitsui Polychemicals	50.0	30	gain	→	Volume[-]
Chemours-Mitsui Fluoroproducts	50.0	30	gain	-	Volume[-]
Shanghai Sinopec Mitsui Chemicals	50.0	40	gain	-	Terms of trade[+]

^{*1} Trends in Profit (Operating Income before special items):"→" in FY 2020 Outlook represents "no change", or change less than 0.5 billion yen compared with FY2019.

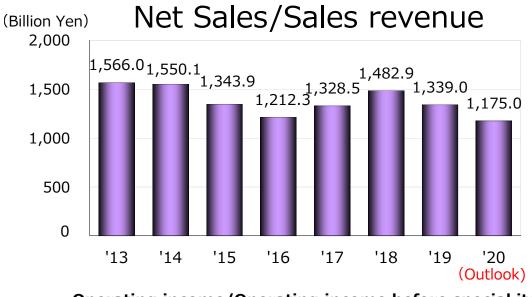
^{*2} Trends in Profit (Operating Income / Loss):"→" in FY 2020 Outlook represents "no change", or change less than 0.5 billion yen compared with FY2019.

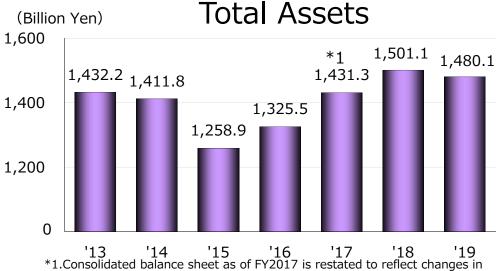


5-1) Financial Summary



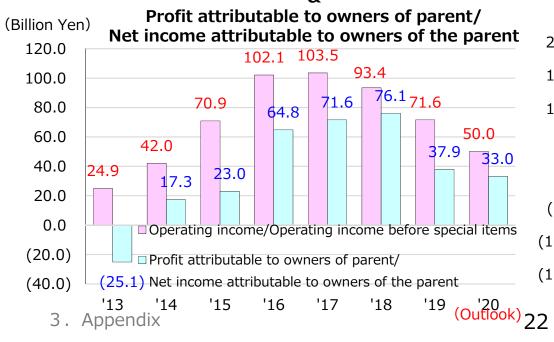
() Denotes a minus

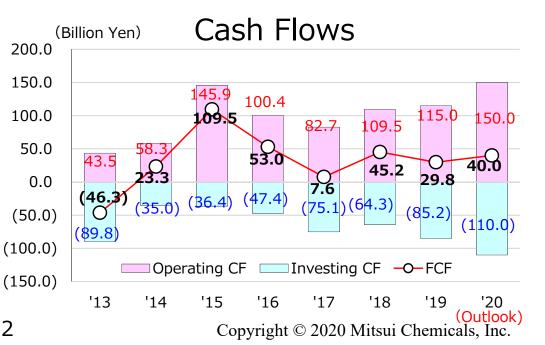




*1.Consolidated balance sheet as of FY2017 is restated to reflect changes in presentation from including an impact of "Partial Amendments to Accounting Standard for Tax Effect Accounting".

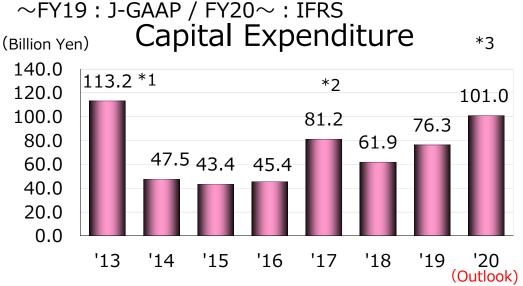
Operating income/Operating income before special items



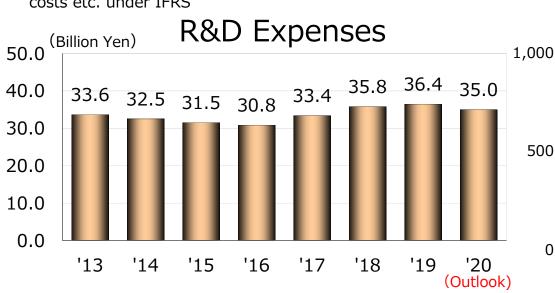




5-2) Financial Summary



- *1. Includes Heraeus dental business acquisition 56.0 billion yen
- *2. Includes acquisition of shares of ARRK corporation 23.9 billion yen
- *3. Includes increase due to recognition of regular maintenance and repair costs etc. under IFRS



(Billion Yen) Depreciation & Amortization 100.0 80.0 60.0 48.1 48.2 48.6 40.0 20.0 0.0

*4. Includes increase due to recognition of regular (Outlook) maintenance and repair costs etc. under IFRS

'16

'15

'13

'14

Net D/E Ratio (Billion Yen) Net Interest-bearing Liabilities 1.60 1.44 Equity / Equity attributable to owners of the parent ()O—Net D/E Ratio 1.22 🔾 1.20 1.03 0.79 0.76 0.75 0.73 0.68 0.80 0 0.40 '13 '14 '15 '16 '17 '18 '19 '20 (Outlook)

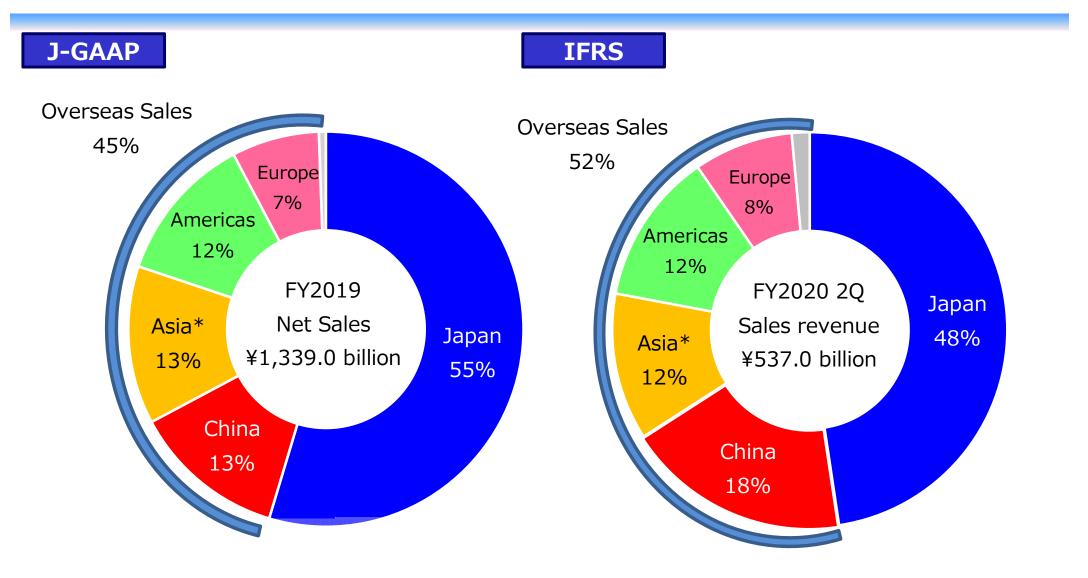
'18

'19

'20



6) Sales revenue by Region



^{*} Asia excluding Japan and China





Creating New Customer Value and Solving Social Challenges through Business Activities