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> (Securities Code No.: 4183) June 2, 2020

Mitsui Chemicals, Inc. 5-2, Higashi-Shimbashi 1-chome, Minato-ku, Tokyo, Japan Hashimoto Osamu, President & CEO

#### CONVOCATION NOTICE FOR THE 23rd ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

Notice is hereby given that the 23rd Ordinary General Meeting of Shareholders of Mitsui Chemicals, Inc. (the "Company") will be held as detailed below; we request your attention in reviewing this Convocation Notice.

Date and Time: Place:	Wednesday, June 24, 2020 at 10:00 a.m. (Reception desk opens at 9:00 a.m.) Nihonbashi Mitsui Hall, 4th floor of Coredo Muromachi 1, 2-1, Nihonbashi-Muromachi 2-chome, Chuo-ku, Tokyo, Japan				
Agenda					
A. Reports	<ol> <li>Business report, consolidated financial statements and the results of auditing consolidated financial statements by accounting auditors and Board of Corporate Auditors for the 23rd fiscal year (April 1, 2019 to March 31, 2020)</li> <li>Non-consolidated financial statements for the 23rd fiscal year (April 1, 2019 to March 31, 2020)</li> </ol>				
<b>B.</b> Proposals	<ul> <li>No. 1: Appropriation of surplus</li> <li>No. 2: Election of eight (8) Directors</li> <li>No. 3: Election of one (1) Corporate Auditor</li> </ul>				

<sup>\*</sup> You may exercise your voting rights in writing (by mail) or electronically (via the Internet, etc.). We kindly ask you to exercise your voting rights as indicated by the information provided concerning exercise of voting rights on the following page, after reviewing this Convocation Notice.

\* Any revisions made to the reference materials; business report, non-consolidated financial statements and consolidated financial statements will be posted on the Company's website (https://jp.mitsuichemicals.com/jp/index.htm).

#### **Exercise of voting rights**

#### Exercise of voting rights in writing (by mail)

Indicate your approval or disapproval for each of the proposals on the enclosed Voting Rights Exercise Form and send the completed form to the Company.

Votes to be received by: 5:40 p.m. on Tuesday, June 23, 2020.

#### Exercise of voting rights via the Internet, etc.

Access the website designated by the Company for exercising voting rights (https://www.web54.net), and indicate your approval or disapproval for each of the proposals. In exercising voting rights via the Internet, enter the voting right exercise code and the password shown on the Voting Rights Exercise Form, and follow the instructions on the display.

Votes to be transmitted by: 5:40 p.m. on Tuesday, June 23, 2020.

Please use the contact number below if you have any difficulties when voting by the Internet using a personal computer or smartphone. Dedicated line for Transfer Agent Web Support, Sumitomo Mitsui Trust Bank, Limited: Tel: 0120-652-031 (Toll free, within Japan only) (9:00 a.m. to 9:00 p.m. Japan time)

Institutional investors may use the electronic voting rights exercise platform operated by Investor Communications Japan Inc.

\* When voting rights are exercised in duplicate, both in writing and via the Internet, the vote that is received last shall be deemed effective. However, if votes arrive on the same day, the vote cast via the Internet, etc. shall be deemed effective.

When voting rights are exercised via the Internet, etc. more than once, the last vote shall be deemed effective.

#### **REFERENCE MATERIALS**

#### **Proposals and Reference Matters**

#### No. 1: Appropriation of surplus

We propose the following appropriation of surplus:

#### Year-end dividends

The Company gives top priority to the issue of increasing corporate value through business growth and expansion and regards the return of profits to shareholders as a key management issue. In appropriating profits, we give consideration to all aspects including returns on shareholder investment and the securing of internal reserves for our future growth and expansion. With regard to shareholder returns, the Company targets a total return ratio, which is the ratio of combined dividends and share buybacks to profit attributable to owners of parent, of at least 30%. Aiming to improve earnings, we allot internal reserves for not only loans and investments to further accelerate the growth and expansion of our businesses and more quickly realize the business portfolios that we should pursue but also research and development to create new innovative technologies.

After giving comprehensive consideration to various matters including performance results for the fiscal year under review and the outlook for the future business environment, the Company proposes that the year-end dividend be as follows.

(1) Type of dividend property

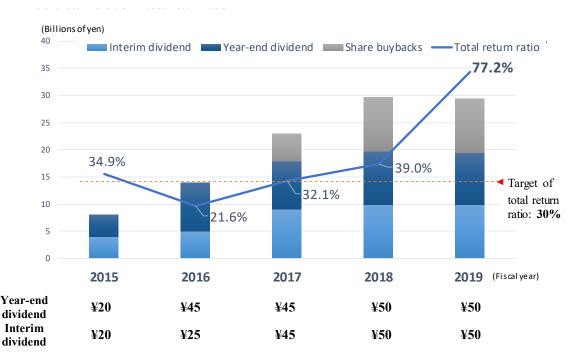
Cash

(2) Allocation of dividend property and total amount thereof

We propose a year-end dividend of \$50 per share. The total amount of dividends will be \$9,551,147,600.

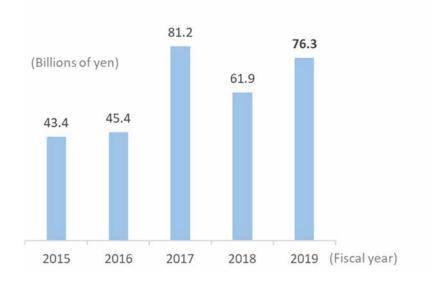
(3) Effective date of dividends from surplus June 25, 2020

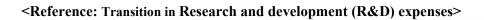
#### <Reference: Transition in total return ratio>

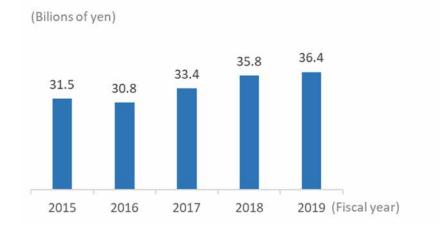


Total return ratio: (Total shareholder dividends + Total share buybacks) / Profit attributable to owners of parent

<Reference: Transition in capital investment>







#### No. 2: Election of eight (8) Directors

As the terms of office of all eight (8) Directors will expire at the close of this Ordinary General Meeting of Shareholders, we propose the election of eight (8) Directors. To enhance corporate governance and increase the transparency of management, three (3) of the eight (8) are candidates for Outside Directors. Director candidates are as follows.

			6 males (7	5%) 2 female	
Candidate Number	Name		Current Positions and Areas of Responsibility at the Company	Term of Office	Board of Directors Meeting Attendance
1	Tannowa Tsutomu	Reelection	Representative Director, Member of the Board, Chairman	8 years	12/12
2	Hashimoto Osamu	Reelection	Representative Director, Member of the Board, President & CEO Supervision of General Business Execution (CEO)	2 years	12/12
3	Matsuo Hideki	Reelection	Representative Director, Member of the Board, Executive Vice President Assistant to the President (CTO) Supervising R&D Center In charge of RC & Quality Assurance Div., Production & Technology Center, Fabricated Products Business Coordination Div., Intellectual Property Div., New Business Incubation Center, and Responsible Care Committee	4 years	12/12
4	Shimogori Takayoshi	Reelection	Member of the Board, Senior Managing Executive Officer Business Sector President, Food & Packaging Business Sector Supervising Health Care Business Sector, New Health Care Business Development Div., and H-Project Div.	3 years	12/12
5	Nakajima Hajime	New	Managing Executive Officer CFO In charge of Finance & Accounting Div.	_	_
6	Kuroda Yukiko	Reelection Outside Independent	Member of the Board	5 years	12/12
7	Bada Hajime	Reelection Outside Independent	Member of the Board	4 years	11/12
8	Yoshimaru Yukiko	Reelection Outside Independent	Member of the Board	1 year	10/10

Reelection: Reelected candidate for Member of the Board

New: New candidate for Member of the Board

Outside: Candidate for Outside Director

Independent: Candidate for Independent Officer as stipulated by the stock exchange

Notes: 1. There are no conflicts of interests between the Company and the above candidates for Directors.

2. The Company has concluded a liability limitation contract with Kuroda Yukiko, Bada Hajime and Yoshimaru Yukiko in accordance with Article 427, Paragraph 1 of the Companies Act to limit the liability for damages as provided in Article 423, Paragraph 1 of the Companies Act. Under this contract, the maximum liability for damages shall be the amount provided by laws and regulations. If Kuroda Yukiko, Bada Hajime and Yoshimaru Yukiko are reelected as Outside Directors, the Company will continue the said contract with them.

Candidate Number	Name (Date of Birth)	Career Summary	Number of Shares of the Company Owned
1	Tannowa Tsutomu (68 years old) Date of Birth: Oct. 26, 1951 Term of Office: 8 years Board of Directors Meeting Attendance: 12/12 (100%) <reelection></reelection>	Apr. 1976Joined Mitsui Toatsu Chemicals, IApr. 2007Executive Officer of the CompanyApr. 2010Managing Executive Officer of the CompanyJun. 2012Member of the Board, Managing Executive Officer of the CompanyApr. 2013Member of the Board, Senior Man Executive Officer of the CompanyApr. 2014Representative Director, Member Board, President & CEO of the CompanyApr. 2020Representative Director, Member Board, Chairman of the Company present)Positions and areas of responsibility at the Comp Representative Director, Member of the Board ChairmanReasons for nominationTannowa Tsutomu is substantially well regarding affairs of the Company, on the basis wide experience with respect to personnel, b centered around basic chemicals, factories and Moreover, serving as the President of the Company's b performance. We deem him capable of further contributions that increase the Comp corporate value through continued instruction supervision based on his experience so f accordingly believe that he is the right person post of Director.	aging of the ompany of the (to pany d, 52,694 -versed is of his pusiness d so on. ompany role in ordingly geared pusiness making npany's ons and ar, and

Candidate Number	Name (Date of Birth)	Career Summary	Number of Shares of the Company Owned
2	Hashimoto Osamu (56 years old) Date of Birth: Oct. 19, 1963 Term of Office: 2 years Board of Directors Meeting Attendance: 12/12 (100%) <reelection></reelection>	Apr. 1987Joined the CompanyApr. 2015Executive Officer of the CompanyApr. 2017Managing Executive Officer of the CompanyJun. 2018Member of the Board, Managing Executive Officer of the CompanyApr. 2019Member of the Board, Senior Managin Executive Officer of the CompanyApr. 2019Member of the Board, Senior Managin Executive Officer of the CompanyApr. 2020Representative Director, Member of th Board, President & CEO of the CompanyApr. 2020Representative Director, Member of the Board, President & CEO of the CompanyRepresentative Director, Member of the Board, President & CEO Supervision of General Business Execution (CEOReasons for nominationHashimoto Osamu is substantially well-versed regarding affairs of the Company, on the basis of his wide experience with respect to personnel, business and business plans centered around healt care and so on. Additionally, he has experience in operations that overlook the Company's corporate management overall as General Manager of Corporate Planning Div. Moreover, in recent year he has achieved success by playing an important role to realize long-term management plans with a eye to fiscal 2025 as Business Sector President of Health Care Business Sector. We deem him capal of making further contributions that increase the Company's corporate value, and accordingly believe that he is the right person for the post of Director.	e ny ) 11,792 h s, n

Candidate Number	Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
3	Matsuo Hideki (63 years old) Date of Birth: Jun. 27, 1956 Term of Office: 4 years Board of Directors Meeting Attendance: 12/12 (100%) <reelection></reelection>	Represen Executive Assistant Supervisi In charge Productio Products Property Responsi	Joined Mitsui Toatsu Chemicals, Inc. Executive Officer of the Company Managing Executive Officer of the Company Member of the Board, Managing Executive Officer of the Company Member of the Board, Senior Managing Executive Officer of the Company Representative Director, Member of the Board, Senior Managing Executive Officer of the Company Representative Director, Member of the Board, Executive Vice President of the Company (to present) d areas of responsibility at the Company tative Director, Member of the Board, e Vice President to the President (CTO) ing R&D Center of RC & Quality Assurance Div., on & Technology Center, Fabricated Business Coordination Div., Intellectual Div., New Business Incubation Center, and ble Care Committee	20,500
		operation safety pro- experience is also ex- managen of an ove making f Company	Hideki is well-versed in the Company's his involving production technology and omotion, on the basis of his many years of ce in factories both in Japan and abroad. He tensively knowledgeable about global ment given his experience serving as the head erseas subsidiary. We deem him capable of further contributions that increase the y's corporate value, and accordingly believe the right person for the post of Director.	

Candidate Number	Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
		Member Officer Business	Joined the Company Executive Officer of the Company General Manager, Performance Compound Business Div., Functional Polymeric Materials Business Sector Executive Officer of the Company Business Sector President, Functional Polymeric Materials Business Sector Managing Executive Officer of the Company Business Sector President, Mobility Business Sector President, Food & Packaging Business Sector, and Business Sector President, Food & Packaging Business Sector, and Business Sector President, Mobility Business Sector President, Mobility Business Sector President, Mobility Business Sector President, Mobility Business Sector Member of the Board, Managing Executive Officer of the Company Business Sector President, Food & Packaging Business Sector, and Business Sector President, Mobility Business Sector President, Food & Packaging Business Sector, and Business Sector Officer of the Company Business Sector President, Food & Packaging Business Sector, and Business Sector Director, Chairman of ARRK CORPORATION (to present) Member of the Board, Senior Managing Executive Officer of the Company Business Sector President, Food & Packaging Business Sector (to present) and areas of responsibility at the Company of the Board, Senior Managing Executive Sector President, Food & Packaging	
	Meeting Attendance: 12/12 (100%)	Member Officer Business Business Supervis	of the Board, Senior Managing Executive Sector President, Food & Packaging Sector ing Health Care Business Sector, New are Business Development Div., and H-	
			Concurrent Positions Chairman of ARRK CORPORATION	-
			nomination	1
		Shimogo areas of petroche develope knowled experien overseas making t	pri Takayoshi is well-versed primarily in the functional polymeric materials and micals, based on his extensive experience ed over many years. He is also extensively geable about global management given his ce serving as the deputy head of an subsidiary. We deem him capable of further contributions that increase the y's corporate value, and accordingly hat he is the right person for the post of	

Candidate Number	Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
5	Nakajima Hajime (59 years old) Date of Birth: Oct. 10, 1960 <new></new>	Apr. 2013 G M Apr. 2015 S G Apr. 2017 E G Apr. 2020 M C Positions and a Managing E CFO In charge of Reasons for nor Having serv Nakajima H primarily in the Mitsui C knowledgea planning. W contribution value, and a	oined Mitsui Toatsu Chemicals, Inc. General Manager, Performance Management Div. of the Company General Manager, Finance & Accounting Div. Executive Officer of the Company General Manager, Finance & Accounting Div. Managing Executive Officer of the Company (to present) reas of responsibility at the Company Executive Officer Finance & Accounting Div. Transce & Accounting Div. Mination red in accounting roles for many years, fajime is substantially well-versed the areas of finance and accounting of Chemicals Group. He is also extensively able with experiences in business We deem him capable of making that increase the Company's corporate accordingly believe that he is the right he post of Director.	5,771

Candidate Number	Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
6	Kuroda Yukiko (56 years old) Date of Birth: Sep. 24, 1963 Term of Office: 5 years Board of Directors Meeting Attendance: 12/12 (100%) <reelection> <candidate for<br="">Outside Director&gt; <independent Officer&gt;</independent </candidate></reelection>	Member Significant Managin Consultin Outside I Outside I Independ Reasons fo Kuroda primarily outside t Board of experien knowled expect th advice of and acco	Joined Sony Corporation Representative Director of People Focus Consulting Outside Audit & Supervisory Board Member of Astellas Pharma Inc. Outside Director of CAC Corporation (currently CAC Holdings Corporation) (to present) Managing Director and Founder of People Focus Consulting (to present) Outside Director of Marubeni Corporation Member of the Board of the Company (to present) Outside Director of Seven Bank, Ltd. (to present) Outside Director of Terumo Corporation (to present) dareas of responsibility at the Company of the Board concurrent positions g Director and Founder of People Focus ng Director of CAC Holdings Corporation Director of Seven Bank, Ltd. Ient Director of Terumo Corporation Tromination Yukiko has actively provided opinions, y from the perspective of stakeholders he Company at meetings of the Company's Directors, that are based on her extensive ce as a corporate manager and in-depth ge based on experience as a consultant. We nat she will continue providing useful n the Company's corporate management, rdingly believe that she is the right person ost of Outside Director.	Owned

Kuroda Yukiko concurrently serves as executive director of People Focus Consulting. In fiscal 2018 and 2019, the Company commissioned facilitation training services of People Focus Consulting. However, the Company's payments to People Focus Consulting for the services rendered are deemed insignificant given that the payments amount to less than 1% of People Focus Consulting's net sales for said fiscal years.

2. Kuroda Yukiko's name on the government family register is Matsumoto Yukiko.

Candidate Number	Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
7	Bada Hajime (71 years old) Date of Birth: Oct. 7, 1948 Term of Office: 4 years Board of Directors Meeting Attendance: 11/12 (92%) <reelection> <candidate for<br="">Outside Director&gt; <independent Officer&gt;</independent </candidate></reelection>	Member Significant Honorar Outside CORPO Outside Reasons for Bada Ha a corpor on active organiza fundame Group to expect th to the Co accordin	Joined Kawasaki Steel Corporation (currently JFE Steel Corporation) Director of Kawasaki Steel Corporation Senior Vice President of JFE Steel Corporation Representative Director, President and CEO of JFE Steel Corporation Chairman of The Japan Iron and Steel Federation Representative Director, President and CEO of JFE Holdings, Inc. Director of JFE Holdings, Inc. Advisor of JFE Holdings, Inc. Member of the Board of the Company (to present) Outside Corporate Auditor of ASAGAMI CORPORATION (to present) Outside Director of NSK Ltd. (to present) Honorary Advisor of JFE Holdings, Inc. (to present) and areas of responsibility at the Company of the Board concurrent positions y Advisor of JFE Holdings, Inc. Corporate Auditor of ASAGAMI RATION Director of NSK Ltd. nomination jime, based on his extensive experience as atte manager, and in-depth knowledge based e experience serving as the head of a trade tion, proactively provides comments from a ntal perspective that overlooks the entire the Company's Board of Directors. We that he will continue to provide useful advice ompany's corporate management, and gly believe that he is the right person for of Outside Director.	2,100

Candidate Number	Name (Date of Birth)	Career Summary	Number of Shares of the Company Owned
8	Yoshimaru Yukiko (60 years old) Date of Birth: Feb. 1, 1960 Term of Office: 1 year Board of Directors Meeting Attendance: 10/10 (100%) <reelection> <candidate for<br="">Outside Director&gt; <independent Officer&gt;</independent </candidate></reelection>	Apr. 1982Joined Oki Electric Industry Co., Ltd.Apr. 1998Director of Oki America Inc., and Head of New York Office of Oki Electric Industry Co., Ltd.Oct. 2004General Manager of Diversity Development Office of NISSAN MOTOR CO., LTD.Apr. 2008Joined Nifco Inc.Jun. 2011Executive Officer of Nifco Inc.Apr. 2018Outside Director of Sekisui House, Ltd. (to present)Jun. 2019Member of the Board of the Company (the present)Positions and areas of responsibility at the Company Member of the BoardSignificant concurrent positionsOutside Director of Sekisui House, Ltd.Reasons for nominationYoshimaru Yukiko, based on her experience as an officer of other companies in areas such as diversit promotion, and in-depth knowledge acquired through her extensive global experience, actively provides opinions from the global perspective at meetings of the Company's Board of Directors. We expect that she will continue providing useful advice on the Company's corporate management, and accordingly believe that she is the right person for the post of Outside Director.	200 y

Note: Yoshimaru Yukiko served as Executive Officer of Nifco Inc. until June 2018. In fiscal 2017, 2018 and 2019, the Company sold our products to Nifco Inc. However, the Company's receipts from Nifco Inc. for such sales are deemed insignificant given that the receipts amount to less than 1% of the Company's net sales for said fiscal years.

#### No. 3: Election of one (1) Corporate Auditor

As the term of office of Corporate Auditor Ayukawa Akio will expire at the close of this Ordinary General Meeting of Shareholders, we propose the election of one (1) Corporate Auditor. The Corporate Auditor candidate is Kubo Masaharu.

The consent of the Board of Corporate Auditors has been obtained for this proposal.

If this proposal is approved as originally proposed, the Board of Corporate Auditors is scheduled to be comprised of the following persons.

Candidate	Name		Positions at the Company	Term of Office	Board of Directors Meeting Attendance	Board of Corporate Auditors Meeting Attendance
_	Isayama Shigeru	Incumbent	Full-time Corporate Auditor	2 years	12/12	17/17
0	Kubo Masaharu	New	Full-time Corporate Auditor	_	_	_
_	Shinbo Katsuyoshi	Incumbent Outside Independent	Corporate Auditor	3 years	11/12	14/17
_	Tokuda Shozo	Incumbent Outside Independent	Corporate Auditor	3 years	12/12	17/17
_	Fujitsuka Mikio	Incumbent Outside Independent	Corporate Auditor	l year	9/10	12/13

Incumbent: Incumbent Corporate Auditor

New: New candidate for Corporate Auditor

Outside: Outside Corporate Auditor

Independent: Independent Officer as stipulated by the stock exchange

Notes: 1. There are no conflicts of interests between the Company and Kubo Masaharu.

2. The term of office of Corporate Auditor of the Company is four (4) years, and Shinbo Katsuyoshi, Isayama Shigeru, and Tokuda Shozo and Fujitsuka Mikio were elected (reelected for Tokuda Shozo) as Corporate Auditors and assumed the office at the 20th Ordinary General Meeting of Shareholders held on June 27, 2017, the 21st Ordinary General Meeting of Shareholders held on June 26, 2018 and the 22nd Ordinary General Meeting of Shareholders held on June 25, 2019 respectively.

Name (Date of Birth)		Career Summary	Number of Shares of the Company Owned
A         A         A         J         J         Kubo Masaharu         (63 years old)         A         Date of Birth:         Feb. 9, 1957	and legal developed in recent general Chemical accountin Corporate business,	Joined the Company Executive Officer of the Company Managing Executive Officer of the Company Member of the Board, Managing Executive Officer of the Company Member of the Board, Senior Managing Executive Officer of the Company Representative Director, Member of the Board, Senior Managing Executive Officer of the Company Representative Director, Member of the Board, Executive Vice President of the Company Member of the Board of the Company (to present) nomination saharu has substantial knowledge of general affairs based on his extensive experience over many years. Having served as CFO years, he is well-versed with respect to corporate management of the Mitsui as Group, particularly in the finance and g realm. As he has sufficient knowledge as Auditor to ensure appropriate execution of we believe that he is the right person for the orporate Auditor.	50,900

#### Principles and Procedures for the Board of Directors to Elect Senior Management and Nominate Candidates for Directors and Corporate Auditors

The Company has established the Human Resource Advisory Committee as a consultative body to the Board of Directors in order to ensure the suitability and transparency of procedures for electing directors and corporate auditors. The Human Resource Advisory Committee deliberates the proposed list of candidates for directors and corporate auditors based on the standards for election of directors and corporate auditors, and reports the results of the deliberation to the Board of Directors. The Board of Directors decides upon the final list of the candidates for directors and corporate auditors with maximum respect given to the results report of the Human Resource Advisory Committee. A proposal on candidates for corporate auditors will be resolved by the Board of Directors after an agreement is obtained by the Board of Corporate Auditors. The current Human Resource Advisory Committee is composed of the Company's chairman, president and outside directors.

## Independence Standards for Independent Outside Directors and Independent Outside Corporate Auditors

In order to be designated by the Company as an independent outside director and an independent outside corporate auditor such director or corporate auditor must not fall under any of the following items.

- (1) A person who currently is or has been in the past an executive (such as an executive director, executive officer, senior director, general manager, or other such officer who executes operations) of the Company or a subsidiary of the Company.
- (2) A person for whom the Company is a major business partner\* or, if that person is a juridical person, an executive of that person.
  \*If a business partner has received payments of 2% or more of its annual sales from the Company in any of the past three fiscal years, then the Company is a major business partner thereto.
- (3) A major business partner\* of the Company or, if that partner is a juridical person, an executive of that partner.

\*If the Company has received payments of 2% or more of its annual sales from a business partner in any of the past three fiscal years, or if a business partner has loaned a monetary amount of 2% or more of the Company's total assets to the Company in any of the past three fiscal years, then that business partner is a major business partner to the Company.

- (4) A large shareholder (a person directly or indirectly holding 10% or more of total voting rights) of the Company or, if that shareholder is a juridical person, an executive of that shareholder.
- (5) An executive of a juridical person for whom the Company is a large shareholder (directly or indirectly holding 10% or more of total voting rights).
- (6) An accounting auditor of either the Company or a consolidated subsidiary of the Company, or a person who is in charge of auditing either the Company or a consolidated subsidiary of the Company as an employee of such accounting auditor.
- (7) An attorney-at-law, judicial scrivener, patent attorney, certified public accountant, certified public tax accountant, consultant, or other such professional who has received money or other assets, other than officer remuneration, from the Company exceeding an annual amount of ¥10 million in any of the past three fiscal years (if a group such as a corporation or association receives such assets, this includes any person belonging to such group for which the assets received from the Company exceed 2% of the group's annual revenue).
- (8) A person who has received donations from the Company exceeding an annual amount of ¥10 million in any of the past three fiscal years (if a group such as a corporation or association receives such donations, this includes any executive of such group for which the donations received from the Company exceed 2% of the group's annual revenue).
- (9) A person whose close relative (meaning a spouse or a relative within the second degree of kinship) falls under any item of (1) to (8) above.
- (10) A person who has fallen under any item of (2) to (9) above in the past three years.
- (11) Notwithstanding the provisions of each preceding item, a person regarding whom there are found to be special circumstances that may cause a conflict of interest with the Company.

## **Consolidated Balance Sheet**

(As of March 31, 2020)

(Millions of yen)

Item	Amount	Item	llions of yen) Amount
ASSETS	1,480,067	LIABILITIES	872,046
Current Assets:	781,347	Current Liabilities:	478,498
Cash and deposits	149,348	Notes and accounts	
Notes and accounts		payable-trade	128,458
receivable-trade	275,332	Short-term loans payable	106,040
Inventories	288,006	Current portion of	
Accounts receivable-other	55,959	long-term loans payable	42,186
Other current assets	16,211	Commercial papers	60,000
Allowance for doubtful		Current portion of bonds	10,426
accounts	(3,509)	Lease obligations	3,240
		Accounts payable-other	78,165
		Income taxes payable	5,383
		Provision for	
		directors' bonuses	241
		Provision for repairs	10,666
		Other	33,693
Non-current Assets:	698,720	Non-current Liabilities:	393,548
Property, plant and equipment	485,531	Bonds payable	76,012
Buildings and structures, net	119,915	Long-term loans payable	233,775
Machinery, equipment and	100 500	Lease obligations	22,564
vehicles, net	139,508	Deferred tax liabilities	14,553
Land	156,646	Provision for	
Construction in progress	29,910	directors' retirement	262
Other	39,552	benefits	262
Intangible assets Goodwill	28,941	Provision for repairs Provision for environmental	5,626
Software	4,412		410
Other	8,001	measures Not defined herefit lightlity	410 26,350
Other	16,528	Net defined benefit liability Asset retirement obligations	3,165
		Other	10,831
		NET ASSETS	608,021
Investments and other assets	184,248	Shareholders' Equity:	541,888
Investment securities	110,340	Capital stock	125,298
Net defined benefit asset	36,084	Capital surplus	89,514
Deferred tax assets	11,610	Retained earnings	366,330
Other	29,022	Treasury stock	(39,254)
Allowance for doubtful	- )-	Accumulated Other	
accounts	(2,808)	Comprehensive Income:	(14,299)
		Valuation difference on	
		available-for-sale securities	1,495
		Deferred gains or losses on	, ,
		hedges	5
		Foreign currency translation	
		adjustments	(2,188)
		Remeasurements of defined	(-,)
		benefit plans	(13,611)
		Non-controlling Interests:	80,432
Total	1,480,067	Total	1,480,067

## **Consolidated Statement of Income**

(April 1, 2019 to March 31, 2020)

		(Millions of year
Item	Amou	
Net sales:		1,338,987
Cost of sales:		1,041,840
Gross profit		297,147
Selling, general and administrative expenses:		225,511
Operating income		71,636
Non-operating income:		
Interest and dividends income	4,827	
Equity in earnings of affiliates	3,165	
Rent income	783	
Insurance income	253	
Other	3,246	12,274
Non-operating expenses:		
Interest expenses	5,501	
Loss on suspension of operations	2,824	
Foreign exchange losses	3	
Provision of allowance for doubtful accounts	2,707	
Loss on disaster	1,873	
Other	5,485	18,393
Ordinary income	,	65,517
Extraordinary income:		,
Gain on sales of non-current assets	453	
Gain on sales of investment securities	192	
Gain on contribution of securities to retirement	19,243	
benefit trust		
Insurance income	4,916	24,804
Extraordinary losses:		
Loss on disposal of non-current assets	4,200	
Loss on sales of non-current assets	32	
Impairment loss	2,508	
Loss on restructuring of subsidiaries and affiliates	2,298	
Loss on valuation of investment securities	24	
Loss on valuation of investments in capital	12,105	
Loss on sale of businesses	694	21,861
Profit before income taxes		68,460
Income taxes - current	12,302	
Income taxes - deferred	9,869	22,171
Profit		46,289
Profit attributable to non-controlling interests		8,345
Profit attributable to owners of parent		37,944

# **Consolidated Statements of Changes in Net Assets** (April 1, 2019 to March 31, 2020)

	(Ap	ril 1, 2019 to M	larch 51, 2020)		(Millions of yen)		
	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at the beginning of current period	125,205	89,406	348,202	(29,869)	532,944		
Cumulative effects of changes in accounting policies			(307)		(307)		
Restated balance	125,205	89,406	347,895	(29,869)	532,637		
Changes during period							
Issuance of new shares	92	92			185		
Dividends of surplus			(19,509)		(19,509)		
Profit attributable to owners of parent			37,944		37,944		
Purchase of treasury shares				(9,389)	(9,389)		
Disposal of treasury shares		(0)		4	4		
Change in ownership interest of parent due to transactions with non- controlling interests		16			16		
Net changes of items other than shareholders' equity					-		
Total changes during period	92	108	18,435	(9,385)	9,251		
Balance at the end of current period	125,298	89,514	366,330	(39,254)	541,888		

		Accumulated					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Remeasure- ments of defined benefit plans	Total accumulated other comprehen- sive income	Non- controlling interests	Total net assets
Balance at the beginning of current period	21,421	(3)	4,195	(6,642)	18,971	79,824	631,739
Cumulative effects of changes in accounting policies							(307)
Restated balance	21,421	(3)	4,195	(6,642)	18,971	79,824	631,432
Changes during period							
Issuance of new shares							185
Dividends of surplus							(19,509)
Profit attributable to owners of parent							37,944
Purchase of treasury shares							(9,389)
Disposal of treasury shares							4
Change in ownership interest of parent due to transactions with non- controlling interests							16
Net changes of items other than shareholders' equity	(19,926)	8	(6,383)	(6,969)	(33,270)	608	(32,662)
Total changes during period	(19,926)	8	(6,383)	(6,969)	(33,270)	608	(23,411)
Balance at the end of current period	1,495	5	(2,188)	(13,611)	(14,299)	80,432	608,021

## Non-consolidated Balance Sheet

(As of March 31, 2020)

(Millions of yen)

Item	Amount	Item	Amount
ASSETS	1,097,875	LIABILITIES	741,918
Current Assets:	412,840	Current Liabilities: Accounts payable-trade	<b>432,901</b>
Cash and deposits Notes receivable-trade	72,731 391	Short-term loans payable	77,024 95,609
Accounts receivable-trade	158,999	Current portion of long-term loans	95,009
Securities	5,000	payable	37,629
Merchandise and products	72,186	Commercial papers	57,029 60,000
Work in process	1,731	Current portion of bonds payable	10,000
Raw materials and supplies	39,575	Lease obligations	207
Advance payments	2,264	Accounts payable-other	61,058
Prepaid expenses	2,204 2,313	Accrued expenses	8,530
Short-term loans receivable		Income taxes payable	8,330 652
Accounts receivable-other	3,112	Advances received	352
Other	54,868		
Allowance for doubtful accounts	2,117	Deposits received Provision for	72,274
Anowance for doubtful accounts	(2,447)	directors' bonuses	60
			68
		Provision for repairs	9,031
		Provision for loss on guarantees Other	450
Non month Association	(95.025	Non-current Liabilities:	17
Non-current Assets:	685,035 201,45(		309,017
Property, plant and equipment	291,456	Bonds payable	75,000
Buildings	42,514	Long-term loans payable	216,104
Structures	23,468	Lease obligations	2,334
Machinery and equipments	65,072	Deferred tax liabilities	1,601
Vehicles	251	Provision for retirement benefits	4,493
Tools, furniture and fixtures	5,458	Provision for repairs	2,171
Land	136,530	Provision for environmental	400
Lease assets	2,541	measures	409 731
Construction in progress	15,622	Asset retirement obligations Other	6,174
Intangible assets	7,490		
Goodwill	82		
Industrial property	1,445		
Other rights	120		
Software	5,843		
		NET ASSETS	355,957
Investments and other assets	386,089	Shareholders' Equity:	354,869
Investment securities	24,487	Capital stock	125,298
Shares of subsidiaries and		Capital surplus	94,026
affiliates	228,878	Legal capital surplus	54,027
Investment in capital	1	Other capital surplus	39,999
Investment in capital of		Retained earnings	174,799
subsidiaries and affiliates	46,751	Legal retained earnings	12,506
Long-term loans receivable	3,583	Other retained earnings	162,293
Claims provable in bankruptcy,		Reserve for dividends	10,000
claims provable in		General reserve	28,070
rehabilitation and other	237	Retained earnings brought	
Long-term loans receivable		forward	124,223
from subsidiaries and		Treasury stock	(39,254)
affiliates	33,224	Valuation and Translation	
Long-term prepaid expenses	652	Adjustments:	1,088
Prepaid pension cost	41,842	Valuation difference on	
Other	9,196	available-for-sale securities	1,088
Allowance for doubtful accounts	(2,762)		
Total	1,097,875	Total	1,097,875

## Non-consolidated Statement of Income

(April 1, 2019 to March 31, 2020)

(Millions of yen)

Item	(Millions of yes Amount			
Net sales:		672,194		
Cost of sales:		572,293		
Gross profit		99,901		
Selling, general and administrative expenses:		91,838		
Operating income		8,063		
Non-operating income:		0,005		
Interest and dividends income	25,405			
Rent income	1,506			
Other	2,485	29,396		
Non-operating expenses:	2,100	29,590		
Interest expenses	3,305			
Loss on suspension of operations	2,472			
Foreign exchange losses	345			
Provision of allowance for doubtful accounts	2,703			
Provision for loss on guarantees	97			
Other	4,875	13,797		
Ordinary income	,	23,662		
Extraordinary income:		- )		
Gain on sales of non-current assets	358			
Gain on sales of investment securities	177			
Insurance income	4,545			
Gain on contribution of securities to retirement benefit trust	19,243	24,323		
Extraordinary losses:				
Loss on disposal of non-current assets	3,321			
Loss on sales of non-current assets	1			
Impairment loss	753			
Loss on valuation of shares of subsidiaries and affiliates	391			
Loss on valuation of investments in capital	12,105	16,571		
Profit before income taxes		31,414		
Income taxes - current	(1,949)			
Income taxes - deferred	8,797	6,848		
Profit		24,566		

# Non-consolidated Statements of Changes in Net Assets (April 1, 2019 to March 31, 2020)

								(1	Millions of yen
		Shareholders' equity							
		Capital surplus Reta		etained earnings					
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings (Note)	Total retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of current period	125,205	53,935	39,999	93,934	12,506	157,433	169,939	(29,869)	359,209
Cumulative effects of changes in accounting policies						(197)	(197)		(197)
Restated balance	125,205	53,935	39,999	93,934	12,506	157,236	169,742	(29,869)	359,012
Changes during period									
Issuance of new shares	92	92		92					185
Dividends of surplus						(19,509)	(19,509)		(19,509)
Profit						24,566	24,566		24,566
Purchase of treasury shares								(9,389)	(9,389)
Disposal of treasury shares			(0)	(0)				4	4
Net changes of items other than shareholders' equity									
Total changes during period	92	92	(0)	92		5,057	5,057	(9,385)	(4,143)
Balance at the end of current period	125,298	54,027	39,999	94,026	12,506	162,293	174,799	(39,254)	354,869

	Valuation and transl	ation adjustments	
	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current period	19,986	19,986	379,195
Cumulative effects of changes in accounting policies			(197)
Restated balance	19,986	19,986	378,998
Changes during period			
Issuance of new shares			185
Dividends of surplus			(19,509)
Profit			24,566
Purchase of treasury shares			(9,389)
Disposal of treasury shares			4
Net changes of items other than shareholders' equity	(18,898)	(18,898)	(18,898)
Total changes during period	(18,898)	(18,898)	(23,041)
Balance at the end of current period	1,088	1,088	355,957

Note: Breakdown of other retained earnings

Note. Dieakuow		ings		(Millions of yen)
	Reserve for dividends	General reserve	Retained earnings brought forward	Total
Balance at the beginning of current period	10,000	28,070	119,363	157,433
Cumulative effects of changes in accounting policies			(197)	(197)
Restated balance	10,000	28,070	119,166	157,236
Changes during period				
Dividends of surplus			(19,509)	(19,509)
Profit			24,566	24,566
Total changes during period	-	-	5,057	5,057
Balance at the end of current period	10,000	28,070	124,223	162,293