

Corporate Vision

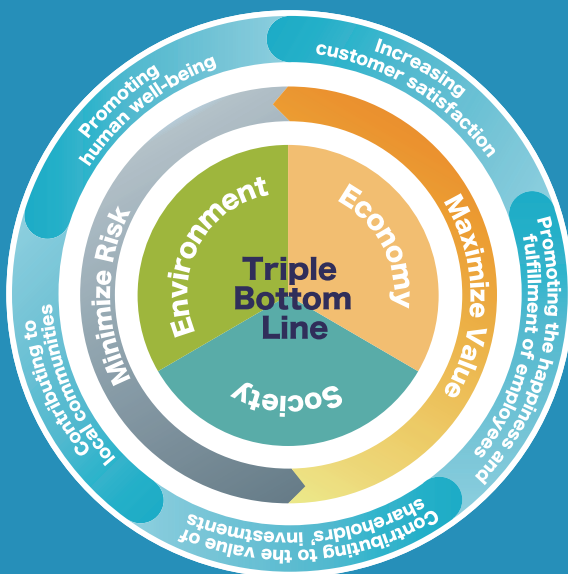
Corporate Mission

Contribute broadly to society by providing high-quality products and services to customers through innovation and the creation of materials, while keeping in harmony with the global environment.

Corporate Target

Constantly pursuing innovation and growth to become a chemical group with an undisputed global presence.

Triple Bottom Line Management



Together with society we aim to achieve sustainable growth and development by deepening our triple bottom line management approach based on the three axes of economy, environment, and society. We also seek to engage in management from a long-term perspective and implement initiatives aimed at solving the challenges faced by society.

Mitsui Chemicals Group's Future Vision
<https://www.mitsuichem.com/en/corporate/management/>



Value Creation Process

Input*

Injection of resources

Global human resources
17,743 employees

Percentage of overseas employees
43%

Capital expenditure
¥61.9bn

R&D expenses
¥35.8bn

Financial position

Consolidated total assets
¥1,501.1bn

Net D/E ratio
0.68

Shareholders' equity ratio
36.8%

Credit ratings
 Japan Credit Rating Agency (JCR)
A+

Rating and Investment Information (R&I)
A

Social trends

Changes in global environment

- Climate change and frequent occurrence of natural disasters
- Stricter environmental regulations

Population increase

- Issues concerning resources, energy, water, and food

Maturation of developed nations and rise of emerging countries

- Declining birth rate and aging population (developed nations)
- Growing need for improved QOL (emerging countries)

Advancements in technology

- Increasingly information-based society (IoT, big data, AI, etc.)
- Industrial and social paradigm shifts

We believe that broadly helping to solve various issues faced by society through our business activities based on our Corporate Mission is the Mitsui Chemicals Group's reason for existence. Moreover, in recognizing the importance of finding the right balance between the three dimensions (i.e., economy, environment, and society) in order to realize sustainable development of society and the Group, we will continue to propel our triple bottom line management approach. With these ideas in mind and in light of social trends and our Group strengths, we aim to realize a future cohesive society in harmony with the environment, health and well-being in an aging society, and industrial platforms in harmony with local communities. We will continue to create new customer value and help build a better future society through our business activities.

Four strengths

▶ P4



Output*/Outcome

Helping build a better future society

Net sales
¥1,482.9bn

Operating income
¥93.4bn

Profit attributable to owners of parent
¥76.1bn

ROE
14.3%

ROIC
6.0%

Blue Value™ sales
¥231.1bn

Rose Value™ sales
¥194.0bn

Dividends
¥100/share

Acquisition of treasury stock
¥10.0bn

Total return ratio
39.0%

Cohesive society in harmony with the environment

Health and well-being in an aging society

Industrial platforms in harmony with local communities

Creating new customer value and solving social challenges through our business activities

Five business activities



Foundations for growth ▶ P60

*Actual results as of FY2018